Prospective Schedule of Rates

	2020/21 ($000)	2021/22 ($000)	2022/23 ($000)	2023/24 ($000)	2024/25 ($000)	2025/26 ($000)	2026/27 ($000)	2027/28 ($000)	2028/29 ($000)	2029/30 ($000)	2030/31 ($000)
Total District											
General rates	44,823	48,728	50,734	53,560	55,126	57,560	59,145	60,836	61,961	63,808	65,537
Targeted rates	26,002	27,483	30,600	32,095	33,260	33,266	34,078	34,723	36,004	37,398	38,775
Total rates	**70,825**	**76,211**	**81,334**	**85,655**	**88,386**	**90,826**	**93,223**	**95,559**	**97,965**	**101,206**	**104,312**
Less internal rates	793	843	867	889	911	935	959	985	1,012	1,041	1,068
Less rates remission	985	1,000	1,027	1,053	1,078	1,105	1,132	1,160	1,190	1,221	1,250
Add rates penalties	250	500	500	500	500	500	500	500	500	500	500
Rates revenue per statement of comprehensive revenue and expense	**69,297**	**74,868**	**79,940**	**84,213**	**86,897**	**89,286**	**91,632**	**93,914**	**96,263**	**99,444**	**102,494**
% Change total rates	0.51%	7.60%	6.72%	5.31%	3.19%	2.76%	2.64%	2.50%	2.52%	3.31%	3.07%
% Change general rates	0.01%	8.71%	4.12%	5.57%	2.92%	4.41%	2.75%	2.86%	1.85%	2.98%	2.71%
% Change targeted rates	1.39%	5.70%	11.34%	4.89%	3.63%	0.02%	2.44%	1.89%	3.69%	3.87%	3.68%
Number of properties	22,986	23,204	23,444	23,644	23,810	23,962	24,091	24,218	24,332	24,438	24,534
Growth in property numbers	218	240	200	166	152	129	127	114	106	96	94
Number of properties to be rated	**23,204**	**23,444**	**23,644**	**23,810**	**23,962**	**24,091**	**24,218**	**24,332**	**24,438**	**24,534**	**24,628**
Costs to be recovered (GST excl)	70,825	76,211	81,334	85,654	88,386	90,826	93,224	95,559	97,966	101,206	104,312
All rateable properties included											
Average rates per property	3,052	3,251	3,440	3,597	3,689	3,770	3,849	3,927	4,009	4,125	4,236
Average property % increase	**-0.43%**	**6.50%**	**5.82%**	**4.58%**	**2.53%**	**2.21%**	**2.10%**	**2.02%**	**2.07%**	**2.90%**	**2.68%**
Average property increase GST excl	(13)	198	189	157	91	82	79	78	81	116	110
Average property increase GST incl	(15)	228	218	181	105	94	91	90	94	134	127

Ratings base information

The projected number of rating units within the district for 30 June 2022 is 23,444.
The projected total capital value of rating units within the district for 30 June 2022 is $18.625 billion.
The projected total land value of rating units within the district for 30 June 2022 is $9.325 billion.

Prospective Statement of Comprehensive Revenue and Expense

	2020/21 ($000)	2021/22 ($000)	2022/23 ($000)	2023/24 ($000)	2024/25 ($000)	2025/26 ($000)	2026/27 ($000)	2027/28 ($000)	2028/29 ($000)	2029/30 ($000)	2030/31 ($000)
Revenue											
Rates	69,297	74,867	79,940	84,212	86,897	89,286	91,633	93,914	96,264	99,444	102,494
Subsidies and grants	4,773	7,635	7,242	6,993	5,987	6,311	6,214	6,004	6,226	6,355	6,552
Development and financial contributions	2,784	8,844	7,199	5,754	4,975	4,585	3,992	3,536	3,536	3,283	3,250
Fees and charges	8,989	10,042	10,600	11,025	11,573	11,965	12,156	12,461	12,896	13,124	13,441
Finance revenue	2,572	1,584	1,705	1,972	2,477	2,706	3,050	3,412	3,841	4,184	4,529
Other revenue	8,342	17,883	15,120	13,173	11,596	9,810	7,530	7,042	6,990	6,727	6,682
Total revenue	**96,757**	**120,855**	**121,806**	**123,129**	**123,505**	**124,663**	**124,575**	**126,369**	**129,753**	**133,117**	**136,948**
Expenses											
Personnel costs	22,426	24,720	25,393	26,617	27,847	29,157	30,497	31,898	33,386	34,938	36,466
Depreciation and amortisation expense	23,442	25,457	27,547	29,351	31,905	33,441	34,438	35,499	36,885	38,092	39,492
Finance costs	8,378	7,377	8,079	7,995	8,097	7,624	6,965	6,844	6,823	6,665	6,701
Other expenses	33,304	39,191	38,837	40,460	40,074	40,852	42,011	42,517	43,751	45,344	46,370
Total operating expenses	**87,550**	**96,745**	**99,856**	**104,423**	**107,923**	**111,074**	**113,911**	**116,758**	**120,845**	**125,039**	**129,029**
Surplus/(deficit) before tax	**9,207**	**24,110**	**21,950**	**18,706**	**15,582**	**13,589**	**10,664**	**9,611**	**8,908**	**8,078**	**7,919**
Income tax (expense)/credit	-	-	-	-	-	-	-	-	-	-	-
Surplus/(deficit) after tax	**9,207**	**24,110**	**21,950**	**18,706**	**15,582**	**13,589**	**10,664**	**9,611**	**8,908**	**8,078**	**7,919**
Other comprehensive revenue and expense											
Property, plant & equipment revaluations	17,693	29,008	27,044	35,690	49,913	35,769	27,621	52,354	38,554	35,541	57,884
Total other comprehensive revenue and expense	**17,693**	**29,008**	**27,044**	**35,690**	**49,913**	**35,769**	**27,621**	**52,354**	**38,554**	**35,541**	**57,884**
Total comprehensive revenue and expense	**26,900**	**53,118**	**48,994**	**54,396**	**65,495**	**49,358**	**38,285**	**61,965**	**47,462**	**43,619**	**65,803**
Reconciliation to Summary Funding Impact Statement											
Sources of operational funding											
General rates, uniform annual general charges, rates penalties	43,508	47,620	49,582	52,365	53,891	56,281	57,822	59,466	60,542	62,338	64,019
Targeted rates	25,790	27,247	30,358	31,847	33,005	33,005	33,810	34,448	35,721	37,106	38,475
Total rates revenue	**69,298**	**74,867**	**79,940**	**84,212**	**86,896**	**89,286**	**91,632**	**93,914**	**96,263**	**99,444**	**102,494**
Subsidies and grants for operating purposes	2,829	3,662	3,419	3,090	3,160	3,298	3,392	3,507	3,554	3,713	3,779
Fees and charges	8,989	10,042	10,600	11,025	11,573	11,965	12,156	12,461	12,896	13,124	13,441
Interest and dividends from investments	2,572	1,584	1,705	1,972	2,477	2,706	3,050	3,412	3,841	4,184	4,529
Local authorities fuel tax, fines, infringement fees, and other receipts	972	1,167	1,200	1,232	1,263	1,296	1,329	1,364	1,401	1,438	1,475
Total operating funding	**84,660**	**91,322**	**96,864**	**101,531**	**105,369**	**108,551**	**111,559**	**114,658**	**117,955**	**121,903**	**125,718**
Add asset development and other gains / (losses)											
Subsidies and grants for capital expenditure	1,943	3,972	3,824	3,903	2,828	3,014	2,822	2,496	2,673	2,642	2,773
Development and financial contributions	2,784	8,844	7,199	5,754	4,975	4,585	3,992	3,536	3,536	3,283	3,250
Other dedicated capital funding	-	-	-	-	-	-	-	-	-	-	-
Add vested and first time recognition of assets	4,901	5,258	4,529	3,862	3,634	3,174	3,213	2,974	2,853	2,668	2,691
Add gain on sale	1,935	4,549	2,832	2,468	2,250	1,857	344	437	674	674	674
Add unrealised gains/(losses)	535	6,909	6,559	5,612	4,449	3,482	2,644	2,267	2,063	1,947	1,842
Total asset development and other gains / (losses)	**12,098**	**29,532**	**24,943**	**21,599**	**18,136**	**16,112**	**13,015**	**11,710**	**11,799**	**11,214**	**11,230**
Total revenue	**96,758**	**120,854**	**121,807**	**123,130**	**123,505**	**124,663**	**124,574**	**126,368**	**129,754**	**133,117**	**136,948**
Applications of operating funding											
Payments to staff and suppliers	55,731	63,274	64,142	67,078	67,921	70,009	72,507	74,414	77,138	80,282	82,836
Finance costs	8,378	7,377	8,079	7,995	8,097	7,624	6,965	6,844	6,823	6,665	6,701
Total applications of operating funding (B)	**64,109**	**70,651**	**72,221**	**75,073**	**76,018**	**77,633**	**79,472**	**81,258**	**83,961**	**86,947**	**89,537**
Add depreciation expense	23,442	25,457	27,547	29,351	31,905	33,441	34,438	35,499	36,885	38,092	39,492

	2020/21 ($000)	2021/22 ($000)	2022/23 ($000)	2023/24 ($000)	2024/25 ($000)	2025/26 ($000)	2026/27 ($000)	2027/28 ($000)	2028/29 ($000)	2029/30 ($000)	2030/31 ($000)
Less loss on sale of asset	-	636	89	-	-	-	-	-	-	-	-
Total operating expenses	**87,551**	**96,744**	**99,857**	**104,424**	**107,923**	**111,074**	**113,910**	**116,757**	**120,846**	**125,039**	**129,029**
Surplus/(deficit) after tax	**9,207**	**24,110**	**21,950**	**18,706**	**15,582**	**13,589**	**10,664**	**9,611**	**8,908**	**8,078**	**7,919**
Add other comprehensive revenue and expenses	17,693	29,008	27,044	35,690	49,913	35,769	27,621	52,354	38,554	35,541	57,884
Total comprehensive revenue and expense	**26,900**	**53,118**	**48,994**	**54,396**	**65,495**	**49,358**	**38,285**	**61,965**	**47,462**	**43,619**	**65,803**

Schedule to Funding Impact Statement

	2020/21 ($000)	2021/22 ($000)	2022/23 ($000)	2023/24 ($000)	2024/25 ($000)	2025/26 ($000)	2026/27 ($000)	2027/28 ($000)	2028/29 ($000)	2029/30 ($000)	2030/31 ($000)
Revenue											
General rate	35,809	38,335	40,262	42,794	43,647	45,619	46,852	48,161	48,786	50,238	51,570
Targeted rates											
Uniform annual general charge	7,450	8,785	8,820	9,072	9,744	10,162	10,471	10,806	11,256	11,600	11,949
Lake protection	-	-	-	-	-	-	-	-	-	-	-
Water	10,853	11,510	12,752	13,436	14,067	14,296	14,658	14,941	15,389	16,003	16,265
Sewage disposal	13,515	13,981	15,665	15,979	16,392	16,709	17,102	17,369	17,986	18,697	19,713
Refuse disposal	1,148	1,483	1,662	2,146	2,255	1,700	1,744	1,824	2,024	2,077	2,160
Whareroa refuse collection rate	16	16	16	16	16	16	16	16	16	16	16
Turangi Tongariro Community Board rate	83	83	86	88	90	92	94	97	99	102	104
Taupo Town Centre management rate	170	170	175	179	183	188	192	197	202	208	213
Waitahanui sewer loan	1	-	-	-	-	-	-	-	-	-	-
Whakamaru fire protection	4	4	4	4	4	4	4	4	4	4	5
Rates penalties	250	500	500	500	500	500	500	500	500	500	500
Fees and charges	8,990	10,042	10,600	11,025	11,573	11,965	12,156	12,461	12,896	13,124	13,441
Other revenue	971	1,167	1,200	1,232	1,263	1,296	1,329	1,364	1,401	1,438	1,475
Operating subsidies	2,829	3,662	3,419	3,090	3,160	3,298	3,392	3,507	3,554	3,713	3,779
Interest	2,572	1,584	1,705	1,972	2,477	2,706	3,050	3,412	3,841	4,184	4,529
Capital contributions											
Development contributions	2,784	8,844	7,199	5,754	4,975	4,585	3,992	3,536	3,536	3,283	3,250
Other gains & losses	2,470	11,458	9,391	8,080	6,699	5,339	2,988	2,704	2,737	2,621	2,516
Vested assets	4,901	5,258	4,529	3,862	3,634	3,174	3,213	2,974	2,853	2,668	2,691
Capital subsidy	1,943	3,972	3,824	3,903	2,828	3,014	2,822	2,496	2,673	2,642	2,773
Other Capital Funding	-	-	-	-	-	-	-	-	-	-	-
Total operating revenue	**96,759**	**120,854**	**121,805**	**123,132**	**123,507**	**124,663**	**124,575**	**126,369**	**129,753**	**133,118**	**136,949**
Operating expenditure											
Operating expenses	55,731	63,910	64,231	67,078	67,921	70,009	72,507	74,414	77,138	80,282	82,836
Interest expense	8,378	7,377	8,079	7,995	8,097	7,624	6,965	6,844	6,823	6,665	6,701
Depreciation	23,442	25,457	27,547	29,351	31,905	33,441	34,438	35,499	36,885	38,092	39,492
Total operating expenses	**87,551**	**96,744**	**99,857**	**104,424**	**107,923**	**111,074**	**113,910**	**116,757**	**120,846**	**125,039**	**129,029**
Operating surplus/(deficit) before asset development and other gains/(losses) and tax	**9,208**	**24,110**	**21,948**	**18,708**	**15,584**	**13,589**	**10,665**	**9,612**	**8,907**	**8,079**	**7,920**
Other expenses											
Capital expenditure	38,692	61,609	56,930	54,371	46,087	29,695	25,111	35,494	28,416	35,452	43,977
Debt repayments	21,435	26,219	21,160	16,709	26,905	18,733	21,699	16,506	16,197	19,053	18,064
Transfers to special reserves	8,158	25,062	21,451	19,038	15,760	14,368	11,210	10,663	11,025	10,757	10,743
Recognition of vested assets	4,901	5,258	4,529	3,862	3,634	3,174	3,213	2,974	2,853	2,668	2,691
Capex Other Funding	-	-	-	-	-	-	-	-	-	-	-
Depreciation not funded	(3,851)	(6,210)	(4,033)	(4,193)	(3,812)	(3,953)	(3,759)	(4,025)	(4,971)	(5,347)	(5,516)
Total net cost	**60,127**	**87,828**	**78,090**	**71,079**	**72,990**	**48,428**	**46,809**	**52,000**	**44,613**	**54,504**	**62,039**
Funded by:											
General rates	-	-	-	-	-	-	-	-	-	-	-
Loans raised	25,861	39,970	40,769	38,334	29,726	14,011	10,223	20,491	12,204	21,148	28,148
Development, financial & other contributions	-	-	-	-	-	-	-	-	-	-	-
NZTA and other subsidies	1,605	3,838	3,735	3,431	2,576	2,755	2,558	2,367	2,540	2,506	2,633
Capex Other Funding	357	-	-	-	-	-	-	-	-	-	-
Transfers from reserves	32,304	44,020	33,586	29,314	40,688	31,662	34,028	29,142	29,869	30,850	31,258
Total net funding	**60,127**	**87,828**	**78,090**	**71,079**	**72,990**	**48,428**	**46,809**	**52,000**	**44,613**	**54,504**	**62,039**

Prospective Statement of Changes in Net Assets/Equity

	2020/21 ($000)	2021/22 ($000)	2022/23 ($000)	2023/24 ($000)	2024/25 ($000)	2025/26 ($000)	2026/27 ($000)	2027/28 ($000)	2028/29 ($000)	2029/30 ($000)	2030/31 ($000)
Net assets/equity at beginning of year	1,233,781	1,281,900	1,335,018	1,384,010	1,438,407	1,503,901	1,553,258	1,591,543	1,653,509	1,700,969	1,744,587
Net surplus/(deficits) for the year	9,207	24,111	21,948	18,707	15,582	13,589	10,664	9,611	8,906	8,077	7,919
Other comprehensive revenue and expenses	17,693	29,007	27,044	35,689	49,911	35,767	27,622	52,353	38,554	35,541	57,884
Total recognised revenues and expenses for the year	**26,900**	**53,118**	**48,992**	**54,396**	**65,493**	**49,356**	**38,286**	**61,964**	**47,460**	**43,618**	**65,803**
Total equity at end of year	**1,260,681**	**1,335,018**	**1,384,010**	**1,438,406**	**1,503,900**	**1,553,257**	**1,591,544**	**1,653,507**	**1,700,969**	**1,744,587**	**1,810,390**
Components of Equity											
Accumulated funds at beginning of year	810,996	826,517	856,369	874,833	886,459	904,039	911,211	918,676	919,610	919,470	919,132
Net surplus/(deficits) for the year	9,207	24,111	21,948	18,707	15,581	13,588	10,664	9,611	8,906	8,077	7,919
Transfers to/(from) reserves	3,627	5,741	(3,483)	(7,081)	1,998	(6,418)	(3,199)	(8,678)	(9,047)	(8,415)	(9,394)
Accumulated funds at end of year	**823,830**	**856,369**	**874,834**	**886,459**	**904,038**	**911,209**	**918,676**	**919,609**	**919,469**	**919,132**	**917,657**
Council created reserves at beginning of year	121,846	118,218	112,478	115,961	123,042	121,044	127,461	130,659	139,337	148,384	156,799
Transfers to/(from) reserves	(3,627)	(5,741)	3,483	7,081	(1,998)	6,417	3,199	8,677	9,047	8,415	9,394
Council created reserves at end of year	**118,219**	**112,477**	**115,961**	**123,042**	**121,044**	**127,461**	**130,660**	**139,336**	**148,384**	**156,799**	**166,193**
Revaluation reserves at beginning of year	300,939	337,164	366,171	393,215	428,905	478,818	514,587	542,208	594,562	633,115	668,656
Revaluation surplus/(deficits) for the year	17,693	29,008	27,044	35,690	49,913	35,769	27,621	52,354	38,554	35,541	57,884
Revaluations reserves at end of year	**318,632**	**366,172**	**393,215**	**428,905**	**478,818**	**514,587**	**542,208**	**594,562**	**633,116**	**668,656**	**726,540**
Total equity at end of year	**1,260,681**	**1,335,018**	**1,384,010**	**1,438,406**	**1,503,900**	**1,553,257**	**1,591,544**	**1,653,507**	**1,700,969**	**1,744,587**	**1,810,390**

Prospective Statement of Financial Position

	2020/21 ($000)	2021/22 ($000)	2022/23 ($000)	2023/24 ($000)	2024/25 ($000)	2025/26 ($000)	2026/27 ($000)	2027/28 ($000)	2028/29 ($000)	2029/30 ($000)	2030/31 ($000)
ASSETS											
Current assets											
Cash and cash equivalents	4,568	3,021	2,983	3,423	3,561	5,117	4,459	4,642	5,695	6,116	6,516
Other financial assets	88,912	92,956	96,118	102,275	101,425	104,587	107,750	112,418	116,599	121,785	126,959
Trade and other receivables	5,548	6,677	6,857	7,031	7,198	7,378	7,558	7,745	7,946	8,153	8,346
Inventories	686	403	414	424	434	445	456	467	480	492	504
Prepayments	951	841	841	841	841	841	841	841	841	841	841
Non current assets held for sale	7,495	8,176	8,191	8,384	7,784	7,850	7,443	7,511	7,511	7,511	7,250
Total current assets	**108,160**	**112,074**	**115,404**	**122,378**	**121,243**	**126,218**	**128,507**	**133,624**	**139,072**	**144,898**	**150,416**
Non-current assets											
Other financial assets	21,231	21,109	21,609	22,609	21,609	23,609	24,609	28,609	32,609	35,609	39,609
Investment in CCO and other similar entities	5,832	9,827	9,827	9,827	9,827	9,827	9,827	9,827	9,827	9,827	9,827
Intangible assets	1,738	3,519	3,614	3,706	3,793	3,888	3,984	4,082	4,188	4,297	4,399
Investment properties	9,143	11,144	11,144	11,144	11,144	11,144	11,144	11,144	11,144	11,144	11,144
Investments in associates	-	-	-	-	-	-	-	-	-	-	-
Biological assets - forestry	6,705	6,124	6,039	6,636	7,122	7,918	8,648	9,120	10,028	10,959	11,953
Property plant and equipment	1,332,824	1,393,391	1,452,582	1,515,319	1,593,287	1,627,166	1,647,843	1,702,505	1,734,147	1,768,794	1,832,975
Total non-current assets	**1,377,473**	**1,445,114**	**1,504,815**	**1,569,241**	**1,646,782**	**1,683,552**	**1,706,055**	**1,765,287**	**1,801,943**	**1,840,630**	**1,909,907**
Total assets	**1,485,633**	**1,557,188**	**1,620,219**	**1,691,619**	**1,768,025**	**1,809,770**	**1,834,562**	**1,898,911**	**1,941,015**	**1,985,528**	**2,060,323**
LIABILITIES											
Current liabilities											
Trade and other payables	12,697	12,874	13,222	13,556	13,877	14,222	14,572	14,931	15,320	15,719	16,091
Employee benefit liabilities	2,717	3,563	3,659	3,752	3,841	3,937	4,033	4,133	4,240	4,350	4,454
Derivative Financial Instruments	-	-	-	-	-	-	-	-	-	-	-
Borrowings	42,544	45,417	50,025	51,650	54,983	50,301	38,867	42,898	38,953	41,096	51,227
Total current liabilities	**57,958**	**61,854**	**66,906**	**68,958**	**72,701**	**68,460**	**57,472**	**61,962**	**58,513**	**61,165**	**71,772**
Non-current liabilities											
Provisions	114	154	165	177	189	202	216	230	246	262	279
Derivative financial instruments	35,672	25,133	19,109	14,047	10,202	7,368	5,443	3,962	2,726	1,689	840
Borrowings	130,863	135,000	150,000	170,000	181,001	180,449	179,855	179,214	178,526	177,790	177,006
Employee benefit liabilities	345	29	30	31	31	32	33	34	35	35	36
Total non-current liabilities	**166,994**	**160,316**	**169,304**	**184,255**	**191,423**	**188,051**	**185,547**	**183,440**	**181,533**	**179,776**	**178,161**
Total liabilities	**224,952**	**222,170**	**236,210**	**253,213**	**264,124**	**256,511**	**243,019**	**245,402**	**240,046**	**240,941**	**249,933**
Net assets (assets minus liabilities)	**1,260,681**	**1,335,018**	**1,384,009**	**1,438,406**	**1,503,901**	**1,553,259**	**1,591,543**	**1,653,509**	**1,700,969**	**1,744,587**	**1,810,390**
EQUITY											
Accumulated funds	823,831	856,369	874,833	886,459	904,039	911,211	918,676	919,610	919,470	919,132	917,657
Council created reserves	118,218	112,478	115,961	123,042	121,044	127,461	130,659	139,337	148,384	156,799	166,193
Revaluation reserves	318,632	366,171	393,215	428,905	478,818	514,587	542,208	594,562	633,115	668,656	726,540
Total equity	**1,260,681**	**1,335,018**	**1,384,009**	**1,438,406**	**1,503,901**	**1,553,259**	**1,591,543**	**1,653,509**	**1,700,969**	**1,744,587**	**1,810,390**

Prospective Statement of Cashflows

	2020/21 ($000)	2021/22 ($000)	2022/23 ($000)	2023/24 ($000)	2024/25 ($000)	2025/26 ($000)	2026/27 ($000)	2027/28 ($000)	2028/29 ($000)	2029/30 ($000)	2030/31 ($000)
Cash flows from operating activities											
Rates	69,297	74,867	79,940	84,212	86,897	89,286	91,633	93,914	96,264	99,444	102,494
Subsidies	2,829	3,662	3,419	3,090	3,160	3,298	3,392	3,507	3,554	3,713	3,779
Interest revenue	2,572	1,584	1,705	1,972	2,477	2,706	3,050	3,412	3,841	4,184	4,529
Fees and charges	8,990	10,042	10,600	11,025	11,573	11,965	12,156	12,461	12,896	13,124	13,441
Other revenue	971	1,167	1,200	1,232	1,263	1,296	1,329	1,364	1,401	1,438	1,475
Payments to suppliers	(33,304)	(38,553)	(38,751)	(40,462)	(40,074)	(40,854)	(42,009)	(42,515)	(43,754)	(45,344)	(46,371)
Payments to employees	(22,426)	(24,720)	(25,393)	(26,617)	(27,847)	(29,157)	(30,497)	(31,898)	(33,386)	(34,938)	(36,466)
Interest on public debt	(8,371)	(7,371)	(8,072)	(7,987)	(8,089)	(7,615)	(6,956)	(6,834)	(6,812)	(6,653)	(6,688)
Net cash flow (outflow) from operating activities	**20,558**	**20,678**	**24,648**	**26,465**	**29,360**	**30,925**	**32,098**	**33,411**	**34,004**	**34,968**	**36,193**
Cash flows from investing activities											
Proceeds from sale of property, plant, equipment & biological assets	8,000	9,275	5,112	4,064	4,714	2,961	1,569	1,344	1,889	1,574	1,813
Development/financial contributions	2,784	8,844	7,199	5,754	4,975	4,585	3,992	3,536	3,536	3,283	3,250
Capital subsidies	1,943	3,972	3,824	3,903	2,828	3,014	2,822	2,496	2,673	2,642	2,773
Net decrease in investments	-	-	-	-	2,000	-	-	-	-	-	-
Purchase & development of property, plant & equipment	(38,692)	(61,609)	(56,930)	(54,371)	(46,087)	(29,695)	(25,111)	(35,494)	(28,416)	(35,452)	(43,977)
Net increase in investments	(500)	(5,625)	(3,500)	(7,000)	-	(5,000)	(4,000)	(8,500)	(8,000)	(8,000)	(9,000)
Net cash flow from investing activities	**(26,465)**	**(45,143)**	**(44,295)**	**(47,650)**	**(31,570)**	**(24,135)**	**(20,728)**	**(36,618)**	**(28,318)**	**(35,953)**	**(45,141)**
Cash flows from financing activities											
Loans raised	25,861	39,970	40,769	38,334	29,726	14,011	10,223	20,491	12,204	21,148	28,148
Repayment of public debt	(21,435)	(26,219)	(21,160)	(16,709)	(27,378)	(19,245)	(22,251)	(17,101)	(16,837)	(19,742)	(18,800)
Net cash flow from financing activities	**4,426**	**13,751**	**19,609**	**21,625**	**2,348**	**(5,234)**	**(12,028)**	**3,390**	**(4,633)**	**1,406**	**9,348**
Net increase (decrease) in cash held	(1,481)	(10,714)	(38)	440	138	1,556	(658)	183	1,053	421	400
Add cash at start of year	6,048	13,735	3,021	2,983	3,423	3,561	5,117	4,459	4,642	5,695	6,116
Cash and cash equivalents at end of year	**4,567**	**3,021**	**2,983**	**3,423**	**3,561**	**5,117**	**4,459**	**4,642**	**5,695**	**6,116**	**6,516**

Prospective Statement of Borrowings

	2020/21 ($000)	2021/22 ($000)	2022/23 ($000)	2023/24 ($000)	2024/25 ($000)	2025/26 ($000)	2026/27 ($000)	2027/28 ($000)	2028/29 ($000)	2029/30 ($000)	2030/31 ($000)
Debt Balances											
Opening debt	156,014	166,666	180,417	200,025	221,650	235,984	230,750	218,722	222,112	217,479	218,885
New borrowing requirements	25,861	39,970	40,768	38,334	29,726	14,011	10,223	20,491	12,204	21,149	28,148
Lease Liability	-	-	-	-	11,986	-	-	-	-	-	-
Prior year borrowing requirements	12,967	-	-	-	-	-	-	-	-	-	-
Debt repayments	(21,435)	(26,219)	(21,160)	(16,709)	(27,378)	(19,245)	(22,251)	(17,101)	(16,837)	(19,742)	(18,800)
Closing external debt	**173,407**	**180,417**	**200,025**	**221,650**	**235,984**	**230,750**	**218,722**	**222,112**	**217,479**	**218,886**	**228,233**
Debt Servicing Costs											
Interest	8,378	7,377	8,079	7,995	8,097	7,624	6,965	6,844	6,823	6,665	6,701
Debt repayments	21,435	26,219	21,160	16,709	27,378	19,245	22,251	17,101	16,837	19,742	18,800
Total external debt servicing costs	**29,813**	**33,596**	**29,239**	**24,704**	**35,475**	**26,869**	**29,216**	**23,945**	**23,660**	**26,407**	**25,501**

Prospective Schedule of Reserve Funds

Reserve Name	Projected Opening Balance 01/07/21 ($000)	Expected Deposits 01/07/21-30/06/31 ($000)	Expected Withdrawals 01/07/21 - 30/06/31 ($000)	Expected Balance@ 30/06/31 ($000)	Purpose of the Fund
Development Contribution Reserves					
Community Infrastructure - District	766	829	(1,196)	399	To fund for District Development Contribution capital expenditure, loan repayments & interest for Community Infrastructure
District Wide Parks	549	1,325	-	1,875	To fund for District Wide Parks Development Contribution capital expenditure, loan repayments & interest
Parks & Reserves Land (Residential)	2,823	11,897	(13,035)	1,685	To fund for Residential Parks Reserve Land Development Contribution capital expenditure, loan repayments & interest
Transport & Stormwater - District	1,271	9,455	(7,493)	3,234	To fund for District Wide Transport Development Contribution capital expenditure, loan repayments & interest
Wastewater - Atiamuri	2	-	-	2	To fund for Atiamuri Wastewater Development Contribution capital expenditure, loan repayments & interest
Wastewater - Kinloch	846	4,084	(4,632)	298	To fund for Kinloch Wastewater Development Contribution capital expenditure, loan repayments & interest
Wastewater - Taupo	2,462	9,394	(11,745)	111	To fund for Taupo Wastewater Development Contribution capital expenditure, loan repayments & interest
Water - Kinloch	1,288	2,987	(2,726)	1,549	To fund for Kinloch Water Development Contribution capital expenditure, loan repayments & interest
Water - Mapara Road	25	589	-	614	To fund for Mapara Road Water Development Contribution capital expenditure, loan repayments & interest
Water - Omori/Pukawa/Kuratau	99	105	-	204	To fund for Omori/Pukawa/Kuratau Water Development Contribution capital expenditure, loan repayments & interest
Water - River Road	5	-	-	5	To fund for River Road Water Development Contribution capital expenditure, loan repayments & interest
Water - Taupo	1,457	8,288	(6,100)	3,644	To fund for Taupo Water Development Contribution capital expenditure, loan repayments & interest
Water - Turangi/Tongariro	14	-	-	14	To fund for Turangi/Tokaanu Water Development Contribution capital expenditure, loan repayments & interest
Total Development Contribution Reserves	**11,607**	**48,953**	**(46,926)**	**13,634**	
Depreciation Reserves					
Buildings - District	820	47,369	(41,263)	6,927	To fund for renewals, capital expenditure & loan repayments for Buildings - District
Land Subdivision - District	1,640	232	(1,697)	175	To fund for renewals, capital expenditure & loan repayments for Land Subdivision - District
Operational assets - District	3,067	48,860	(50,366)	1,561	To fund for renewals, capital expenditure & loan repayments for Operational assets - District
Solid Waste - District	1,109	6,697	(5,814)	1,991	To fund for renewals, capital expenditure & loan repayments for District Solid Waste
Transport & Stormwater - District	5,755	103,564	(93,289)	16,030	To fund for renewals, capital expenditure & loan repayments for Transport & Stormwater - District
Wastewater - District	5,937	69,666	(70,393)	5,210	To fund for renewals, capital expenditure & loan repayments for Wastewater - District
Water - District	8,634	53,791	(57,616)	4,809	
Total Depreciation Reserves	**18,329**	**276,388**	**(262,823)**	**31,894**	
Other Reserves					
Disaster Recovery Fund	2,256	4,551	(113)	6,694	To provide funds for CARFF insurance scheme annually for disaster coverage
District Airport Reserve	67	-	-	67	To provide for heavy periodic maintenance charges on assets such as buildings, roads etc & for future capital works of this nature
Lake Taupo Protection Rate	-	-	-	-	For the protection of Lake Taupo's water quality
Parking	69	-	-	69	For the purchase or development of parking
Forestry	7,960	3,099	(1,863)	9,196	To be used in the establishment, maintenance & operation of Councils forestry blocks
Strategic Property Purchase - District	5,604	28,850	(12,991)	21,463	To fund specific strategically based property purchases & associated projects - District
TEL	63,691	14,675	-	78,366	As per Treasury Management Policy
Total Other Reserves	**79,648**	**51,174**	**(14,968)**	**115,855**	
Total Reserves	**118,218**	**430,307**	**(382,332)**	**166,193**	

Whole of Council Funding Impact Statement

	2020/21 ($000)	2021/22 ($000)	2022/23 ($000)	2023/24 ($000)	2024/25 ($000)	2025/26 ($000)	2026/27 ($000)	2027/28 ($000)	2028/29 ($000)	2029/30 ($000)	2030/31 ($000)
Sources of operating funding											
General rates, uniform annual general charge, rates penalties	43,508	47,620	49,582	52,365	53,891	56,281	57,822	59,466	60,542	62,338	64,019
Targeted rates	25,790	27,247	30,358	31,847	33,005	33,005	33,810	34,448	35,721	37,106	38,475
Subsidies and grants for operating purposes	2,829	3,662	3,419	3,090	3,160	3,298	3,392	3,507	3,554	3,713	3,779
Fees and charges	8,989	10,042	10,600	11,025	11,573	11,965	12,156	12,461	12,896	13,124	13,441
Interest and dividends from investments	2,572	1,584	1,705	1,972	2,477	2,706	3,050	3,412	3,841	4,184	4,529
Local authorities fuel tax, fines, infringement fees, and other receipts	972	1,167	1,200	1,232	1,263	1,296	1,329	1,364	1,401	1,438	1,475
Total operating funding (A)	**84,660**	**91,322**	**96,864**	**101,531**	**105,369**	**108,551**	**111,559**	**114,658**	**117,955**	**121,903**	**125,718**
Applications of operating funding											
Payments to staff and suppliers	55,731	63,274	64,145	67,077	67,921	70,011	72,506	74,413	77,138	80,282	82,836
Finance costs	8,378	7,377	8,079	7,995	8,097	7,624	6,965	6,844	6,823	6,665	6,701
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total applications of operating funding (B)	**64,109**	**70,651**	**72,224**	**75,072**	**76,018**	**77,635**	**79,471**	**81,257**	**83,961**	**86,947**	**89,537**
Surplus (deficit) of operating funding (A − B)	**20,551**	**20,671**	**24,640**	**26,459**	**29,351**	**30,916**	**32,088**	**33,401**	**33,994**	**34,956**	**36,181**
Sources of capital funding											
Subsidies and grants for capital expenditure	1,943	3,972	3,824	3,903	2,828	3,014	2,822	2,496	2,673	2,642	2,773
Development and financial contributions	2,784	8,844	7,199	5,754	4,975	4,585	3,992	3,536	3,536	3,283	3,250
Increase (decrease) in debt	4,426	13,751	19,609	21,625	2,821	(4,722)	(11,476)	3,985	(3,993)	2,094	10,084
Gross proceeds from sale of assets	8,000	9,025	4,777	4,000	4,444	2,600	1,500	1,053	1,500	1,500	1,500
Lump sum contributions	-	-	-	-	-	-	-	-	-	-	-
Other dedicated capital funding	-	-	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	**17,153**	**35,592**	**35,409**	**35,282**	**15,068**	**5,477**	**(3,162)**	**11,070**	**3,716**	**9,519**	**17,607**
Application of capital funding											
Capital expenditure											
• to meet additional demand	2,335	3,504	3,248	4,309	1,412	1,399	1,209	1,124	1,215	2,407	1,162
• to improve the level of service	22,397	37,802	35,013	30,963	25,358	9,947	5,681	15,485	6,969	14,592	22,699
• to replace existing assets	13,960	20,303	18,669	19,100	19,317	18,349	18,221	18,886	20,233	18,453	20,116
Increase (decrease) in reserves	(988)	(5,346)	3,119	7,369	(1,668)	6,698	3,815	8,976	9,293	9,023	9,811
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total applications of capital funding (D)	**37,704**	**56,263**	**60,049**	**61,741**	**44,419**	**36,393**	**28,926**	**44,471**	**37,710**	**44,475**	**53,788**
Surplus (deficit) of capital funding (C − D)	**(20,551)**	**(20,671)**	**(24,640)**	**(26,459)**	**(29,351)**	**(30,916)**	**(32,088)**	**(33,401)**	**(33,994)**	**(34,956)**	**(36,181)**
Funding balance ((A − B) + (C − D))	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Community Services - Funding Impact Statement

	2020/21 ($000)	2021/22 ($000)	2022/23 ($000)	2023/24 ($000)	2024/25 ($000)	2025/26 ($000)	2026/27 ($000)	2027/28 ($000)	2028/29 ($000)	2029/30 ($000)	2030/31 ($000)
Sources of operating funding											
General rates, uniform annual general charge, rates penalties	4,367	5,516	5,352	5,566	6,148	6,393	6,683	6,908	7,200	7,479	7,790
Targeted rates	-	-	-	-	-	-	-	-	-	-	-
Subsidies and grants for operating purposes	-	-	-	-	-	-	-	-	-	-	-
Fees and charges	2,404	2,818	2,894	2,968	3,038	3,114	3,190	3,269	3,354	3,441	3,523
Internal charges and overheads recovered	-	-	-	-	-	-	-	-	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	373	466	479	491	502	515	528	541	555	569	583
Total operating funding (A)	**7,144**	**8,800**	**8,725**	**9,025**	**9,688**	**10,022**	**10,401**	**10,718**	**11,109**	**11,489**	**11,896**
Applications of operating funding											
Payments to staff and suppliers	6,953	8,594	8,508	8,796	9,419	9,753	10,132	10,444	10,832	11,211	11,615
Finance costs	43	36	39	44	46	40	35	32	29	25	21
Internal charges and overheads applied	-	-	-	-	-	-	-	-	-	-	-
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total applications of operating funding (B)	**6,996**	**8,630**	**8,547**	**8,840**	**9,465**	**9,793**	**10,167**	**10,476**	**10,861**	**11,236**	**11,636**
Surplus (deficit) of operating funding (A − B)	**148**	**170**	**178**	**185**	**223**	**229**	**234**	**242**	**248**	**253**	**260**
Sources of capital funding											
Subsidies and grants for capital expenditure	-	-	-	-	-	-	-	-	-	-	-
Development and financial contributions	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in debt	(28)	86	78	411	(95)	(98)	(89)	(102)	(106)	(109)	(105)
Gross proceeds from sale of assets	-	-	-	-	-	-	-	-	-	-	-
Lump sum contributions	-	-	-	-	-	-	-	-	-	-	-
Other dedicated capital funding	-	-	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	**(28)**	**86**	**78**	**411**	**(95)**	**(98)**	**(89)**	**(102)**	**(106)**	**(109)**	**(105)**
Application of capital funding											
Capital expenditure											
• to meet additional demand	-	-	-	-	-	-	-	-	-	-	-
• to improve the level of service	34	165	165	501	22	22	31	23	24	24	25
• to replace existing assets	81	250	388	418	252	184	142	259	141	117	207
Increase (decrease) in reserves	5	(159)	(297)	(323)	(146)	(75)	(28)	(142)	(23)	3	(77)
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total applications of capital funding (D)	**120**	**256**	**256**	**596**	**128**	**131**	**145**	**140**	**142**	**144**	**155**
Surplus (deficit) of capital funding (C − D)	**(148)**	**(170)**	**(178)**	**(185)**	**(223)**	**(229)**	**(234)**	**(242)**	**(248)**	**(253)**	**(260)**
Funding balance ((A − B) + (C − D))	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Water - Funding Impact Statement

	2020/21 ($000)	2021/22 ($000)	2022/23 ($000)	2023/24 ($000)	2024/25 ($000)	2025/26 ($000)	2026/27 ($000)	2027/28 ($000)	2028/29 ($000)	2029/30 ($000)	2030/31 ($000)
Sources of operating funding											
General rates, uniform annual general charge, rates penalties	-	-	-	-	-	-	-	-	-	-	-
Targeted rates	10,856	11,513	12,755	13,440	14,071	14,300	14,662	14,945	15,394	16,007	16,270
Subsidies and grants for operating purposes	-	-	-	-	-	-	-	-	-	-	-
Fees and charges	111	111	115	118	121	125	128	132	137	141	146
Internal charges and overheads recovered	213	236	242	248	254	261	268	275	283	291	299
Local authorities fuel tax, fines, infringement fees, and other receipts	-	-	-	-	-	-	-	-	-	-	-
Total operating funding (A)	**11,180**	**11,860**	**13,112**	**13,806**	**14,446**	**14,686**	**15,058**	**15,352**	**15,814**	**16,439**	**16,715**
Applications of operating funding											
Payments to staff and suppliers	5,209	5,760	5,847	6,019	6,194	6,370	6,660	6,852	7,107	7,571	7,718
Finance costs	2,148	2,223	2,549	2,683	2,620	2,473	2,335	2,366	2,386	2,345	2,298
Internal charges and overheads applied	53	59	61	62	64	66	68	70	72	75	77
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total applications of operating funding (B)	**7,410**	**8,042**	**8,457**	**8,764**	**8,878**	**8,909**	**9,063**	**9,288**	**9,565**	**9,991**	**10,093**
Surplus (deficit) of operating funding (A − B)	**3,770**	**3,818**	**4,655**	**5,042**	**5,568**	**5,777**	**5,995**	**6,064**	**6,249**	**6,448**	**6,622**
Sources of capital funding											
Subsidies and grants for capital expenditure	-	-	-	-	-	-	-	-	-	-	-
Development and financial contributions	771	2,146	1,843	1,338	1,165	1,108	971	852	912	826	809
Increase (decrease) in debt	7,420	5,186	11,231	10,210	487	(532)	277	1,368	(46)	(52)	(46)
Gross proceeds from sale of assets	-	-	-	-	-	-	-	-	-	-	-
Lump sum contributions	-	-	-	-	-	-	-	-	-	-	-
Other dedicated capital funding	-	-	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	**8,191**	**7,332**	**13,074**	**11,548**	**1,652**	**576**	**1,248**	**2,220**	**866**	**774**	**763**
Application of capital funding											
Capital expenditure											
• to meet additional demand	500	1,250	1,263	2,761	-	-	-	-	-	-	-
• to improve the level of service	7,140	9,159	12,860	6,828	2,392	-	162	1,501	-	-	-
• to replace existing assets	3,136	5,779	6,059	6,064	5,350	4,900	5,554	5,326	5,750	5,648	5,649
Increase (decrease) in reserves	1,185	(5,038)	(2,453)	937	(522)	1,453	1,527	1,457	1,364	1,575	1,736
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total applications of capital funding (D)	**11,961**	**11,150**	**17,729**	**16,590**	**7,220**	**6,353**	**7,243**	**8,284**	**7,115**	**7,222**	**7,385**
Surplus (deficit) of capital funding (C − D)	**(3,770)**	**(3,818)**	**(4,655)**	**(5,042)**	**(5,568)**	**(5,777)**	**(5,995)**	**(6,064)**	**(6,249)**	**(6,448)**	**(6,622)**
Funding balance ((A − B) + (C − D))	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Transport - Funding Impact Statement

	2020/21 ($000)	2021/22 ($000)	2022/23 ($000)	2023/24 ($000)	2024/25 ($000)	2025/26 ($000)	2026/27 ($000)	2027/28 ($000)	2028/29 ($000)	2029/30 ($000)	2030/31 ($000)
Sources of operating funding											
General rates, uniform annual general charge, rates penalties	7,282	6,288	8,067	8,451	9,048	9,497	9,702	10,118	9,742	9,867	10,154
Targeted rates	-	-	-	-	-	-	-	-	-	-	-
Subsidies and grants for operating purposes	2,033	2,475	2,550	2,773	2,846	2,955	3,063	3,147	3,208	3,334	3,416
Fees and charges	142	171	176	181	186	192	197	203	209	215	222
Internal charges and overheads recovered	425	425	526	542	557	574	591	608	626	644	663
Local authorities fuel tax, fines, infringement fees, and other receipts	350	450	464	478	492	506	521	536	552	568	585
Total operating funding (A)	**10,232**	**9,809**	**11,783**	**12,425**	**13,129**	**13,724**	**14,074**	**14,612**	**14,337**	**14,628**	**15,040**
Applications of operating funding											
Payments to staff and suppliers	5,256	6,360	6,395	6,792	7,037	7,536	7,580	7,814	7,998	8,330	8,553
Finance costs	1,303	815	766	681	578	478	385	345	336	316	295
Internal charges and overheads applied	425	434	535	551	567	583	601	618	636	655	674
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total applications of operating funding (B)	**6,984**	**7,609**	**7,696**	**8,024**	**8,182**	**8,597**	**8,566**	**8,777**	**8,970**	**9,301**	**9,522**
Surplus (deficit) of operating funding (A − B)	**3,248**	**2,200**	**4,087**	**4,401**	**4,947**	**5,127**	**5,508**	**5,835**	**5,367**	**5,327**	**5,518**
Sources of capital funding											
Subsidies and grants for capital expenditure	1,605	3,838	3,735	3,431	2,576	2,755	2,558	2,367	2,540	2,506	2,633
Development and financial contributions	689	1,594	1,328	1,102	1,009	857	843	757	704	637	624
Increase (decrease) in debt	(2,665)	(1,778)	(183)	10	(2,338)	(1,817)	(2,452)	(191)	(430)	(466)	(581)
Gross proceeds from sale of assets	-	-	-	-	-	-	-	-	-	-	-
Lump sum contributions	-	-	-	-	-	-	-	-	-	-	-
Other dedicated capital funding	-	-	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	**(371)**	**3,654**	**4,880**	**4,543**	**1,247**	**1,795**	**949**	**2,933**	**2,814**	**2,677**	**2,676**
Application of capital funding											
Capital expenditure											
• to meet additional demand	-	-	-	-	-	-	-	-	-	-	-
• to improve the level of service	1,077	5,840	4,967	4,341	2,443	2,390	1,667	1,485	1,296	1,321	1,739
• to replace existing assets	3,439	3,395	3,983	4,111	4,770	4,667	5,014	4,706	4,615	4,564	5,814
Increase (decrease) in reserves	(1,639)	(3,381)	17	492	(1,019)	(135)	(224)	2,577	2,270	2,119	641
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total applications of capital funding (D)	**2,877**	**5,854**	**8,967**	**8,944**	**6,194**	**6,922**	**6,457**	**8,768**	**8,181**	**8,004**	**8,194**
Surplus (deficit) of capital funding (C − D)	**(3,248)**	**(2,200)**	**(4,087)**	**(4,401)**	**(4,947)**	**(5,127)**	**(5,508)**	**(5,835)**	**(5,367)**	**(5,327)**	**(5,518)**
Funding balance ((A − B) + (C − D))	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Community Facilities - Funding Impact Statement

	2020/21 ($000)	2021/22 ($000)	2022/23 ($000)	2023/24 ($000)	2024/25 ($000)	2025/26 ($000)	2026/27 ($000)	2027/28 ($000)	2028/29 ($000)	2029/30 ($000)	2030/31 ($000)
Sources of operating funding											
General rates, uniform annual general charge, rates penalties	17,055	18,990	19,322	19,912	21,014	22,095	22,631	23,156	23,783	24,563	25,190
Targeted rates	-	-	-	-	-	-	-	-	-	-	-
Subsidies and grants for operating purposes	171	141	124	148	130	155	136	163	143	172	151
Fees and charges	2,569	2,565	2,612	2,676	2,760	2,828	2,897	2,968	3,045	3,124	3,199
Internal charges and overheads recovered	-	-	-	-	-	-	-	-	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	11	9	9	9	9	9	10	10	10	10	11
Total operating funding (A)	**19,806**	**21,705**	**22,067**	**22,745**	**23,913**	**25,087**	**25,674**	**26,297**	**26,981**	**27,869**	**28,551**
Applications of operating funding											
Payments to staff and suppliers	13,486	15,320	15,351	15,777	16,430	17,160	17,737	18,287	18,916	19,714	20,350
Finance costs	1,516	1,209	1,184	1,248	1,431	1,446	1,317	1,261	1,193	1,098	1,005
Internal charges and overheads applied	371	409	420	431	441	452	463	475	487	500	512
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total applications of operating funding (B)	**15,373**	**16,938**	**16,955**	**17,456**	**18,302**	**19,058**	**19,517**	**20,023**	**20,596**	**21,312**	**21,867**
Surplus (deficit) of operating funding (A − B)	**4,433**	**4,767**	**5,112**	**5,289**	**5,611**	**6,029**	**6,157**	**6,274**	**6,385**	**6,557**	**6,684**
Sources of capital funding											
Subsidies and grants for capital expenditure	339	134	89	473	252	258	264	129	133	136	139
Development and financial contributions	326	2,514	2,125	1,591	1,416	1,348	1,118	1,017	1,010	958	956
Increase (decrease) in debt	(1,492)	49	316	9,805	7,350	(1,634)	(1,611)	(2,165)	(2,162)	(2,758)	(2,045)
Gross proceeds from sale of assets	-	-	-	-	-	-	-	-	-	-	-
Lump sum contributions	-	-	-	-	-	-	-	-	-	-	-
Other dedicated capital funding	-	-	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	**(827)**	**2,697**	**2,530**	**11,869**	**9,018**	**(28)**	**(229)**	**(1,019)**	**(1,019)**	**(1,664)**	**(950)**
Application of capital funding											
Capital expenditure											
• to meet additional demand	935	2,254	1,985	1,547	1,412	1,399	1,209	1,124	1,153	1,135	1,162
• to improve the level of service	3,380	3,224	2,550	12,049	9,730	2,046	1,433	866	933	911	933
• to replace existing assets	2,549	3,992	2,499	2,561	3,089	2,594	2,731	3,084	4,050	2,908	2,754
Increase (decrease) in reserves	(3,258)	(2,006)	608	1,001	398	(38)	555	181	(770)	(61)	885
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total applications of capital funding (D)	**3,606**	**7,464**	**7,642**	**17,158**	**14,629**	**6,001**	**5,928**	**5,255**	**5,366**	**4,893**	**5,734**
Surplus (deficit) of capital funding (C − D)	**(4,433)**	**(4,767)**	**(5,112)**	**(5,289)**	**(5,611)**	**(6,029)**	**(6,157)**	**(6,274)**	**(6,385)**	**(6,557)**	**(6,684)**
Funding balance ((A − B) + (C − D))	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Wastewater - Funding Impact Statement

	2020/21 ($000)	2021/22 ($000)	2022/23 ($000)	2023/24 ($000)	2024/25 ($000)	2025/26 ($000)	2026/27 ($000)	2027/28 ($000)	2028/29 ($000)	2029/30 ($000)	2030/31 ($000)
Sources of operating funding											
General rates, uniform annual general charge, rates penalties	-	-	-	-	-	-	-	-	-	-	-
Targeted rates	13,515	13,981	15,665	15,979	16,392	16,709	17,102	17,369	17,986	18,697	19,713
Subsidies and grants for operating purposes	-	-	-	-	-	-	-	-	-	-	-
Fees and charges	265	265	275	282	290	298	306	316	326	338	348
Internal charges and overheads recovered	-	-	-	-	-	-	-	-	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	-	-	-	-	-	-	-	-	-	-	-
Total operating funding (A)	**13,780**	**14,246**	**15,940**	**16,261**	**16,682**	**17,007**	**17,408**	**17,685**	**18,312**	**19,035**	**20,061**
Applications of operating funding											
Payments to staff and suppliers	6,444	7,242	7,361	7,391	7,589	7,816	8,355	8,291	8,543	8,928	9,317
Finance costs	2,225	2,125	2,523	2,390	2,165	2,001	1,779	1,745	1,783	1,802	2,059
Internal charges and overheads applied	157	175	181	186	191	197	202	209	216	223	230
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total applications of operating funding (B)	**8,826**	**9,542**	**10,065**	**9,967**	**9,945**	**10,014**	**10,336**	**10,245**	**10,542**	**10,953**	**11,606**
Surplus (deficit) of operating funding (A − B)	**4,954**	**4,704**	**5,875**	**6,294**	**6,737**	**6,993**	**7,072**	**7,440**	**7,770**	**8,082**	**8,455**
Sources of capital funding											
Subsidies and grants for capital expenditure	-	-	-	-	-	-	-	-	-	-	-
Development and financial contributions	983	2,591	1,903	1,723	1,386	1,273	1,060	910	910	861	861
Increase (decrease) in debt	3,800	10,866	5,158	2,077	(2,247)	(417)	(6,919)	4,493	(2,067)	5,170	14,285
Gross proceeds from sale of assets	-	-	-	-	-	-	-	-	-	-	-
Lump sum contributions	-	-	-	-	-	-	-	-	-	-	-
Other dedicated capital funding	-	-	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	**4,783**	**13,457**	**7,061**	**3,800**	**(861)**	**856**	**(5,859)**	**5,403**	**(1,157)**	**6,031**	**15,146**
Application of capital funding											
Capital expenditure											
• to meet additional demand	850	-	-	-	-	-	-	-	62	1,272	-
• to improve the level of service	6,460	14,500	8,746	5,522	3,164	3,268	623	8,635	1,451	9,540	19,010
• to replace existing assets	3,520	5,063	4,319	4,356	4,105	4,316	3,279	3,461	3,640	3,839	3,593
Increase (decrease) in reserves	(1,093)	(1,402)	(129)	216	(1,393)	265	(2,689)	747	1,460	(538)	998
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total applications of capital funding (D)	**9,737**	**18,161**	**12,936**	**10,094**	**5,876**	**7,849**	**1,213**	**12,843**	**6,613**	**14,113**	**23,601**
Surplus (deficit) of capital funding (C − D)	**(4,954)**	**(4,704)**	**(5,875)**	**(6,294)**	**(6,737)**	**(6,993)**	**(7,072)**	**(7,440)**	**(7,770)**	**(8,082)**	**(8,455)**
Funding balance ((A − B) + (C − D))	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Solid Waste - Funding Impact Statement

	2020/21 ($000)	2021/22 ($000)	2022/23 ($000)	2023/24 ($000)	2024/25 ($000)	2025/26 ($000)	2026/27 ($000)	2027/28 ($000)	2028/29 ($000)	2029/30 ($000)	2030/31 ($000)
Sources of operating funding											
General rates, uniform annual general charge, rates penalties	633	753	771	792	816	834	856	881	904	931	952
Targeted rates	1,164	1,499	1,678	2,162	2,270	1,716	1,760	1,840	2,040	2,093	2,176
Subsidies and grants for operating purposes	130	132	144	168	183	188	192	197	202	208	213
Fees and charges	2,873	3,353	3,654	4,095	4,456	4,568	4,680	4,795	4,919	5,048	5,168
Internal charges and overheads recovered	-	-	-	-	-	-	-	-	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	-	-	-	-	-	-	-	-	-	-	-
Total operating funding (A)	**4,800**	**5,737**	**6,247**	**7,217**	**7,725**	**7,306**	**7,488**	**7,713**	**8,065**	**8,280**	**8,509**
Applications of operating funding											
Payments to staff and suppliers	4,293	5,231	5,692	6,531	6,999	6,443	6,610	6,789	6,967	7,171	7,347
Finance costs	140	105	120	113	136	167	155	168	177	165	152
Internal charges and overheads applied	9	9	10	10	10	10	11	11	11	11	12
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total applications of operating funding (B)	**4,442**	**5,345**	**5,822**	**6,654**	**7,145**	**6,620**	**6,776**	**6,968**	**7,155**	**7,347**	**7,511**
Surplus (deficit) of operating funding (A − B)	**358**	**392**	**425**	**563**	**580**	**686**	**712**	**745**	**910**	**933**	**998**
Sources of capital funding											
Subsidies and grants for capital expenditure	-	-	-	-	-	-	-	-	-	-	-
Development and financial contributions	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in debt	(350)	81	635	(331)	2,250	25	(178)	973	(339)	(296)	(299)
Gross proceeds from sale of assets	-	-	-	-	-	-	-	-	-	-	-
Lump sum contributions	-	-	-	-	-	-	-	-	-	-	-
Other dedicated capital funding	-	-	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	**(350)**	**81**	**635**	**(331)**	**2,250**	**25**	**(178)**	**973**	**(339)**	**(296)**	**(299)**
Application of capital funding											
Capital expenditure											
• to meet additional demand	50	-	-	-	-	-	-	-	-	-	-
• to improve the level of service	10	514	1,080	251	2,641	523	266	1,404	250	256	263
• to replace existing assets	121	200	162	139	184	144	213	233	205	233	203
Increase (decrease) in reserves	(173)	(241)	(182)	(158)	5	44	55	81	116	148	233
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total applications of capital funding (D)	**8**	**473**	**1,060**	**232**	**2,830**	**711**	**534**	**1,718**	**571**	**637**	**699**
Surplus (deficit) of capital funding (C − D)	**(358)**	**(392)**	**(425)**	**(563)**	**(580)**	**(686)**	**(712)**	**(745)**	**(910)**	**(933)**	**(998)**
Funding balance ((A − B) + (C − D))	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Stormwater - Funding Impact Statement

	2020/21 ($000)	2021/22 ($000)	2022/23 ($000)	2023/24 ($000)	2024/25 ($000)	2025/26 ($000)	2026/27 ($000)	2027/28 ($000)	2028/29 ($000)	2029/30 ($000)	2030/31 ($000)
Sources of operating funding											
General rates, uniform annual general charge, rates penalties	1,893	2,097	2,164	2,192	2,259	2,351	2,428	2,540	2,672	2,860	2,996
Targeted rates	-	-	-	-	-	-	-	-	-	-	-
Subsidies and grants for operating purposes	-	-	-	-	-	-	-	-	-	-	-
Fees and charges	-	-	-	-	-	-	-	-	-	-	-
Internal charges and overheads recovered	-	-	-	-	-	-	-	-	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	-	-	-	-	-	-	-	-	-	-	-
Total operating funding (A)	**1,893**	**2,097**	**2,164**	**2,192**	**2,259**	**2,351**	**2,428**	**2,540**	**2,672**	**2,860**	**2,996**
Applications of operating funding											
Payments to staff and suppliers	791	936	948	940	950	1,034	1,041	1,020	1,050	1,094	1,131
Finance costs	100	120	113	103	107	119	133	149	192	252	273
Internal charges and overheads applied	-	-	-	-	-	-	-	-	-	-	-
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total applications of operating funding (B)	**891**	**1,056**	**1,061**	**1,043**	**1,057**	**1,153**	**1,174**	**1,169**	**1,242**	**1,346**	**1,404**
Surplus (deficit) of operating funding (A − B)	**1,002**	**1,041**	**1,103**	**1,149**	**1,202**	**1,198**	**1,254**	**1,371**	**1,430**	**1,514**	**1,592**
Sources of capital funding											
Subsidies and grants for capital expenditure	-	-	-	-	-	-	-	-	-	-	-
Development and financial contributions	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in debt	668	211	(379)	467	335	766	490	537	2,234	1,881	(114)
Gross proceeds from sale of assets	-	-	-	-	-	-	-	-	-	-	-
Lump sum contributions	-	-	-	-	-	-	-	-	-	-	-
Other dedicated capital funding	-	-	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	**668**	**211**	**(379)**	**467**	**335**	**766**	**490**	**537**	**2,234**	**1,881**	**(114)**
Application of capital funding											
Capital expenditure											
• to meet additional demand	-	-	-	-	-	-	-	-	-	-	-
• to improve the level of service	735	353	405	605	485	923	685	757	2,466	2,226	328
• to replace existing assets	281	88	110	107	134	153	168	198	235	268	323
Increase (decrease) in reserves	654	811	209	904	918	888	891	953	963	901	827
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total applications of capital funding (D)	**1,670**	**1,252**	**724**	**1,616**	**1,537**	**1,964**	**1,744**	**1,908**	**3,664**	**3,395**	**1,478**
Surplus (deficit) of capital funding (C − D)	**(1,002)**	**(1,041)**	**(1,103)**	**(1,149)**	**(1,202)**	**(1,198)**	**(1,254)**	**(1,371)**	**(1,430)**	**(1,514)**	**(1,592)**
Funding balance ((A − B) + (C − D))	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Democracy and Planning - Funding Impact Statement

	2020/21 ($000)	2021/22 ($000)	2022/23 ($000)	2023/24 ($000)	2024/25 ($000)	2025/26 ($000)	2026/27 ($000)	2027/28 ($000)	2028/29 ($000)	2029/30 ($000)	2030/31 ($000)
Sources of operating funding											
General rates, uniform annual general charge, rates penalties	8,551	10,141	9,678	10,902	10,580	11,043	11,418	11,770	12,253	12,688	13,044
Targeted rates	83	83	86	88	90	92	94	97	99	102	104
Subsidies and grants for operating purposes	-	-	-	-	-	-	-	-	-	-	-
Fees and charges	1	2	96	2	2	103	2	2	111	2	2
Internal charges and overheads recovered	-	-	-	-	-	-	-	-	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	-	-	-	-	-	-	-	-	-	-	-
Total operating funding (A)	**8,635**	**10,226**	**9,860**	**10,992**	**10,672**	**11,238**	**11,514**	**11,869**	**12,463**	**12,792**	**13,150**
Applications of operating funding											
Payments to staff and suppliers	8,630	10,224	9,859	10,990	10,670	11,236	11,512	11,867	12,462	12,790	13,148
Finance costs	-	-	-	-	-	-	-	-	-	-	-
Internal charges and overheads applied	-	-	-	-	-	-	-	-	-	-	-
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total applications of operating funding (B)	**8,630**	**10,224**	**9,859**	**10,990**	**10,670**	**11,236**	**11,512**	**11,867**	**12,462**	**12,790**	**13,148**
Surplus (deficit) of operating funding (A − B)	**5**	**2**	**1**	**2**	**2**	**2**	**2**	**2**	**1**	**2**	**2**
Sources of capital funding											
Subsidies and grants for capital expenditure	-	-	-	-	-	-	-	-	-	-	-
Development and financial contributions	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in debt	-	-	-	-	-	-	-	-	-	-	-
Gross proceeds from sale of assets	-	-	-	-	-	-	-	-	-	-	-
Lump sum contributions	-	-	-	-	-	-	-	-	-	-	-
Other dedicated capital funding	-	-	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Application of capital funding											
Capital expenditure	-	-	-	-	-	-	-	-	-	-	-
• to meet additional demand	-	-	-	-	-	-	-	-	-	-	-
• to improve the level of service	-	-	-	-	-	-	-	-	-	-	-
• to replace existing assets	-	-	56	-	-	61	-	-	65	-	-
Increase (decrease) in reserves	5	2	(55)	2	2	(59)	2	2	(64)	2	2
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total applications of capital funding (D)	**5**	**2**	**1**	**2**	**2**	**2**	**2**	**2**	**1**	**2**	**2**
Surplus (deficit) of capital funding (C − D)	**(5)**	**(2)**	**(1)**	**(2)**	**(2)**	**(2)**	**(2)**	**(2)**	**(1)**	**(2)**	**(2)**
Funding balance ((A − B) + (C − D))	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Investments - Funding Impact Statement

	2020/21 ($000)	2021/22 ($000)	2022/23 ($000)	2023/24 ($000)	2024/25 ($000)	2025/26 ($000)	2026/27 ($000)	2027/28 ($000)	2028/29 ($000)	2029/30 ($000)	2030/31 ($000)
Sources of operating funding											
General rates, uniform annual general charge, rates penalties	(310)	(634)	90	104	(535)	(631)	(745)	(881)	(1,134)	(1,333)	(1,535)
Targeted rates	-	-	-	-	-	-	-	-	-	-	-
Subsidies and grants for operating purposes	-	625	-	-	-	-	-	-	-	-	-
Fees and charges	626	758	778	703	719	737	756	774	794	815	834
Internal charges and overheads recovered	580	608	625	641	657	674	691	709	729	749	768
Local authorities fuel tax, fines, infringement fees, and other receipts	2,809	1,826	1,953	2,226	2,736	2,971	3,321	3,689	4,124	4,475	4,826
Total operating funding (A)	**3,705**	**3,183**	**3,446**	**3,674**	**3,577**	**3,751**	**4,023**	**4,291**	**4,513**	**4,706**	**4,893**
Applications of operating funding											
Payments to staff and suppliers	(13)	(1,310)	(720)	(772)	(2,105)	(2,218)	(2,153)	(2,120)	(2,053)	(2,007)	(1,977)
Finance costs	901	742	783	732	1,014	900	825	778	726	662	598
Internal charges and overheads applied	202	182	186	191	195	200	205	210	215	221	226
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total applications of operating funding (B)	**1,090**	**(386)**	**249**	**151**	**(896)**	**(1,118)**	**(1,123)**	**(1,132)**	**(1,112)**	**(1,124)**	**(1,153)**
Surplus (deficit) of operating funding (A − B)	**2,615**	**3,569**	**3,197**	**3,523**	**4,473**	**4,869**	**5,146**	**5,423**	**5,625**	**5,830**	**6,046**
Sources of capital funding											
Subsidies and grants for capital expenditure	-	-	-	-	-	-	-	-	-	-	-
Development and financial contributions	15	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in debt	(2,921)	(944)	2,756	(1,018)	(2,918)	(1,010)	(994)	(929)	(1,075)	(1,274)	(1,010)
Gross proceeds from sale of assets	8,000	9,025	4,777	4,000	4,444	2,600	1,500	1,053	1,500	1,500	1,500
Lump sum contributions	-	-	-	-	-	-	-	-	-	-	-
Other dedicated capital funding	-	-	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	**5,094**	**8,081**	**7,533**	**2,982**	**1,526**	**1,590**	**506**	**124**	**425**	**226**	**490**
Application of capital funding											
Capital expenditure	-	-	-	-	-	-	-	-	-	-	-
• to meet additional demand	-	-	-	-	-	-	-	-	-	-	-
• to improve the level of service	3,562	4,048	4,239	866	4,480	776	814	814	549	313	403
• to replace existing assets	831	1,483	1,081	1,339	1,375	1,328	1,114	1,557	1,527	870	1,508
Increase (decrease) in reserves	3,316	6,119	5,410	4,300	144	4,355	3,724	3,176	3,974	4,873	4,625
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total applications of capital funding (D)	**7,709**	**11,650**	**10,730**	**6,505**	**5,999**	**6,459**	**5,652**	**5,547**	**6,050**	**6,056**	**6,536**
Surplus (deficit) of capital funding (C − D)	**(2,615)**	**(3,569)**	**(3,197)**	**(3,523)**	**(4,473)**	**(4,869)**	**(5,146)**	**(5,423)**	**(5,625)**	**(5,830)**	**(6,046)**
Funding balance ((A − B) + (C − D))	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Economic Development - Funding Impact Statement

	2020/21 ($000)	2021/22 ($000)	2022/23 ($000)	2023/24 ($000)	2024/25 ($000)	2025/26 ($000)	2026/27 ($000)	2027/28 ($000)	2028/29 ($000)	2029/30 ($000)	2030/31 ($000)
Sources of operating funding											
General rates, uniform annual general charge, rates penalties	4,036	4,470	4,138	4,447	4,561	4,697	4,848	4,974	5,123	5,283	5,429
Targeted rates	170	170	175	179	183	188	192	197	202	208	213
Subsidies and grants for operating purposes	495	290	601	-	-	-	-	-	-	-	-
Fees and charges	-	-	-	-	-	-	-	-	-	-	-
Internal charges and overheads recovered	-	-	-	-	-	-	-	-	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	-	-	-	-	-	-	-	-	-	-	-
Total operating funding (A)	**4,701**	**4,930**	**4,914**	**4,626**	**4,744**	**4,885**	**5,040**	**5,171**	**5,325**	**5,491**	**5,642**
Applications of operating funding											
Payments to staff and suppliers	4,681	4,922	4,907	4,618	4,737	4,878	5,032	5,164	5,318	5,484	5,635
Finance costs	2	1	1	1	-	-	-	-	-	-	-
Internal charges and overheads applied	-	-	-	-	-	-	-	-	-	-	-
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total applications of operating funding (B)	**4,683**	**4,923**	**4,908**	**4,619**	**4,737**	**4,878**	**5,032**	**5,164**	**5,318**	**5,484**	**5,635**
Surplus (deficit) of operating funding (A − B)	**18**	**7**	**6**	**7**	**7**	**7**	**8**	**7**	**7**	**7**	**7**
Sources of capital funding											
Subsidies and grants for capital expenditure	-	-	-	-	-	-	-	-	-	-	-
Development and financial contributions	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in debt	(6)	(5)	(5)	(5)	(4)	(4)	-	-	-	-	-
Gross proceeds from sale of assets	-	-	-	-	-	-	-	-	-	-	-
Lump sum contributions	-	-	-	-	-	-	-	-	-	-	-
Other dedicated capital funding	-	-	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	**(6)**	**(5)**	**(5)**	**(5)**	**(4)**	**(4)**	**-**	**-**	**-**	**-**	**-**
Application of capital funding											
Capital expenditure	-	-	-	-	-	-	-	-	-	-	-
• to meet additional demand	-	-	-	-	-	-	-	-	-	-	-
• to improve the level of service	-	-	-	-	-	-	-	-	-	-	-
• to replace existing assets	4	53	12	4	57	4	5	61	5	5	66
Increase (decrease) in reserves	8	(51)	(11)	(2)	(54)	(1)	3	(54)	2	2	(59)
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total applications of capital funding (D)	**12**	**2**	**1**	**2**	**3**	**3**	**8**	**7**	**7**	**7**	**7**
Surplus (deficit) of capital funding (C − D)	**(18)**	**(7)**	**(6)**	**(7)**	**(7)**	**(7)**	**(8)**	**(7)**	**(7)**	**(7)**	**(7)**
Funding balance ((A − B) + (C − D))	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**