Prospective Schedule of Rates

	Annual Plan 2017/18 ($000)	LTP 2018/19 ($000)	LTP 2019/20 ($000)	LTP 2020/21 ($000)	LTP 2021/22 ($000)	LTP 2022/23 ($000)	LTP 2023/24 ($000)	LTP 2024/25 ($000)	LTP 2025/26 ($000)	LTP 2026/27 ($000)	LTP 2027/28 ($000)
Total District											
General rates	40,746	41,985	43,722	45,237	46,626	48,165	49,250	50,972	53,009	54,744	56,088
Targeted rates	23,103	24,435	24,947	25,704	26,530	27,193	28,236	28,617	28,739	29,058	29,840
Total rates	**63,849**	**66,420**	**68,669**	**70,941**	**73,156**	**75,358**	**77,486**	**79,589**	**81,748**	**83,802**	**85,928**
Less internal rates	934	903	923	943	963	985	1,008	1,032	1,058	1,084	1,113
Less rates remission	850	850	867	885	904	923	944	966	989	1,013	1,040
Add rates penalties	400	350	350	350	350	350	350	350	350	350	350
Rates revenue per statement of comprehensive revenue and expense	**62,465**	**65,017**	**67,229**	**69,463**	**71,639**	**73,800**	**75,884**	**77,941**	**80,051**	**82,055**	**84,125**
% Change total rates	2.67%	4.03%	3.39%	3.31%	3.12%	3.01%	2.82%	2.72%	2.71%	2.51%	2.54%
% Change general rates	3.93%	3.04%	4.14%	3.47%	3.07%	3.30%	2.25%	3.50%	4.00%	3.27%	2.46%
% Change targeted rates	0.52%	5.77%	2.10%	3.03%	3.22%	2.50%	3.84%	1.35%	0.43%	1.11%	2.69%
Number of properties	22,204	22,330	22,465	22,626	22,788	22,939	23,061	23,187	23,309	23,443	23,540
Growth in property numbers	126	135	161	162	151	122	126	122	134	97	94
Number of properties to be rated	**22,330**	**22,465**	**22,626**	**22,788**	**22,939**	**23,061**	**23,187**	**23,309**	**23,443**	**23,540**	**23,634**
Costs to be recovered (GST excl)	63,849	66,419	68,669	70,941	73,157	75,357	77,486	79,590	81,748	83,802	85,928
All rateable properties included											
Average rates per property	2,859	2,957	3,035	3,113	3,189	3,268	3,342	3,415	3,487	3,560	3,636
Average property % increase	**2.40%**	**3.40%**	**2.65%**	**2.57%**	**2.44%**	**2.46%**	**2.27%**	**2.18%**	**2.12%**	**2.09%**	**2.13%**
Average property increase GST excl	67	97	78	78	76	79	74	73	73	73	76
Average property increase GST incl	77	112	90	90	88	90	85	84	83	84	87

Ratings base information

The projected number of rating units within the district for 30 June 2018 is 22,465.
The projected total capital value of rating units within the district for 30 June 2018 is $15.309 billion.
The projected total land value of rating units within the district for 30 June 2018 is $7.478 billion.

Prospective Statement of Comprehensive Revenue and Expense

	Annual Plan 2017/18 ($000)	LTP 2018/19 ($000)	LTP 2019/20 ($000)	LTP 2020/21 ($000)	LTP 2021/22 ($000)	LTP 2022/23 ($000)	LTP 2023/24 ($000)	LTP 2024/25 ($000)	LTP 2025/26 ($000)	LTP 2026/27 ($000)	LTP 2027/28 ($000)
Revenue											
Rates	62,465	65,016	67,229	69,464	71,640	73,800	75,883	77,941	80,051	82,055	84,126
Subsidies and grants	6,524	4,458	4,814	4,410	4,732	4,956	4,836	5,425	5,330	5,091	5,506
Development and financial contributions	1,274	1,900	2,743	2,769	2,556	2,190	2,293	2,190	2,251	1,705	1,686
Fees and charges	9,706	11,142	10,939	11,089	11,334	11,670	11,857	12,143	12,530	12,744	13,124
Finance revenue	3,130	3,709	3,862	4,244	4,174	4,278	4,815	5,277	5,823	6,418	7,070
Other revenue	3,439	9,147	8,394	9,487	7,882	7,991	7,599	7,495	8,772	7,445	6,760
Total revenue	**86,538**	**95,372**	**97,981**	**101,463**	**102,318**	**104,885**	**107,283**	**110,471**	**114,757**	**115,458**	**118,272**
Expenses											
Personnel costs	21,293	21,748	22,285	22,723	23,306	23,923	24,463	24,988	25,506	26,052	26,737
Depreciation and amortisation expense	21,257	22,876	23,915	25,138	26,550	27,800	28,818	29,704	30,607	31,505	32,511
Finance costs	8,642	8,525	8,374	8,381	8,488	8,329	8,358	7,781	6,973	6,251	6,127
Other expenses	29,881	31,714	32,488	33,031	33,665	34,302	35,158	36,149	37,219	37,997	38,921
Total operating expenses	**81,073**	**84,863**	**87,062**	**89,273**	**92,009**	**94,354**	**96,797**	**98,622**	**100,305**	**101,805**	**104,296**
Surplus/(deficit) before tax	**5,465**	**10,509**	**10,919**	**12,190**	**10,309**	**10,531**	**10,486**	**11,849**	**14,452**	**13,653**	**13,976**
Income tax (expense)/credit	-	-	-	-	-	-	-	-	-	-	-
Surplus/(deficit) after tax	**5,465**	**10,509**	**10,919**	**12,190**	**10,309**	**10,531**	**10,486**	**11,849**	**14,452**	**13,653**	**13,976**
Other comprehensive revenue and expense											
Property, plant & equipment revaluations	12,673	26,782	20,034	17,693	34,294	24,137	19,527	39,463	28,144	22,757	45,386
Total other comprehensive revenue and expense	**12,673**	**26,782**	**20,034**	**17,693**	**34,294**	**24,137**	**19,527**	**39,463**	**28,144**	**22,757**	**45,386**
Total comprehensive revenue and expense	**18,138**	**37,291**	**30,953**	**29,883**	**44,603**	**34,668**	**30,013**	**51,312**	**42,596**	**36,410**	**59,362**
Reconciliation to Summary Funding Impact Statement											
Sources of operational funding											
General rates, uniform annual general charges, rates penalties	39,692	40,852	42,559	44,042	45,398	46,902	47,950	49,634	51,630	53,322	54,619
Targeted rates	22,773	24,164	24,670	25,421	26,241	26,897	27,933	28,308	28,422	28,733	29,506
Total rates revenue	**62,465**	**65,016**	**67,229**	**69,463**	**71,639**	**73,799**	**75,883**	**77,942**	**80,052**	**82,055**	**84,125**
Subsidies and grants for operating purposes	1,952	2,299	2,344	2,435	2,483	2,566	2,627	2,726	2,799	2,905	2,980
Fees and charges	9,706	11,142	10,939	11,089	11,334	11,670	11,857	12,143	12,530	12,744	13,124
Interest and dividends from investments	3,130	3,709	3,862	4,244	4,174	4,278	4,815	5,277	5,823	6,418	7,070
Local authorities fuel tax, fines, infringement fees, and other receipts	990	1,121	1,144	1,167	1,192	1,219	1,247	1,276	1,307	1,339	1,375
Total operating funding	**78,243**	**83,287**	**85,518**	**88,398**	**90,822**	**93,532**	**96,429**	**99,364**	**102,511**	**105,461**	**108,674**
Add asset development and other gains / (losses)											
Subsidies and grants for capital expenditure	4,572	2,160	2,470	1,975	2,249	2,390	2,209	2,699	2,532	2,186	2,526
Development and financial contributions	1,274	1,900	2,743	2,769	2,556	2,190	2,293	2,190	2,251	1,705	1,686
Add vested and first time recognition of assets	900	4,662	5,687	5,850	5,578	4,615	4,882	4,845	5,459	4,057	4,041
Add gain on sale	904	2,579	921	1,935	520	1,559	809	759	1,299	1,299	520
Add unrealised gains/(losses)	645	784	642	535	592	599	662	615	707	749	825
Total asset development and other gains / (losses)	**8,295**	**12,085**	**12,463**	**13,064**	**11,495**	**11,353**	**10,855**	**11,108**	**12,248**	**9,996**	**9,598**
Total revenue	**86,538**	**95,372**	**97,981**	**101,462**	**102,317**	**104,885**	**107,284**	**110,472**	**114,759**	**115,457**	**118,272**
Applications of operating funding											
Payments to staff and suppliers	51,174	53,462	54,773	55,753	56,970	58,225	59,622	61,138	62,727	64,048	65,658
Finance costs	8,642	8,525	8,374	8,381	8,488	8,329	8,358	7,781	6,973	6,251	6,127
Total applications of operating funding (B)	**59,816**	**61,987**	**63,147**	**64,134**	**65,458**	**66,554**	**67,980**	**68,919**	**69,700**	**70,299**	**71,785**

	Annual Plan 2017/18 ($000)	LTP 2018/19 ($000)	LTP 2019/20 ($000)	LTP 2020/21 ($000)	LTP 2021/22 ($000)	LTP 2022/23 ($000)	LTP 2023/24 ($000)	LTP 2024/25 ($000)	LTP 2025/26 ($000)	LTP 2026/27 ($000)	LTP 2027/28 ($000)
Add depreciation expense	21,257	22,876	23,915	25,138	26,550	27,800	28,818	29,704	30,607	31,505	32,511
Less loss on sale of asset	-	-	-	-	-	-	-	-	-	-	-
Total operating expenses	**81,073**	**84,863**	**87,062**	**89,272**	**92,008**	**94,354**	**96,798**	**98,623**	**100,307**	**101,804**	**104,296**
Surplus/(deficit) after tax	**5,465**	**10,509**	**10,919**	**12,190**	**10,309**	**10,531**	**10,486**	**11,849**	**14,452**	**13,653**	**13,976**
Add other comprehensive revenue and expenses	12,673	26,782	20,034	17,693	34,294	24,137	19,527	39,463	28,144	22,757	45,386
Total comprehensive revenue and expense	**18,138**	**37,291**	**30,953**	**29,883**	**44,603**	**34,668**	**30,013**	**51,312**	**42,596**	**36,410**	**59,362**

Schedule to Funding Impact Statement

	Annual Plan 2017/18 ($000)	LTP 2018/19 ($000)	LTP 2019/20 ($000)	LTP 2020/21 ($000)	LTP 2021/22 ($000)	LTP 2022/23 ($000)	LTP 2023/24 ($000)	LTP 2024/25 ($000)	LTP 2025/26 ($000)	LTP 2026/27 ($000)	LTP 2027/28 ($000)
Revenue											
General rate	32,955	33,818	35,229	36,551	37,523	38,805	39,766	41,314	43,146	44,788	46,024
Targeted rates											
Uniform annual general charge	6,337	6,685	6,980	7,141	7,526	7,748	7,834	7,969	8,133	8,184	8,246
Lake protection	-	-	-	-	-	-	-	-	-	-	-
Water	9,129	9,581	9,940	10,588	11,347	11,774	12,220	12,345	12,501	12,647	13,114
Sewage disposal	12,350	13,108	13,339	13,434	13,478	13,617	13,927	14,072	14,038	14,220	14,506
Refuse disposal	1,026	1,209	1,125	1,130	1,144	1,229	1,505	1,605	1,593	1,571	1,587
Whareroa refuse collection rate	16	16	16	16	16	16	16	16	16	16	16
Turangi Tongariro Community Board rate	80	81	81	81	81	81	81	81	81	81	81
Taupo Town Centre management rate	163	163	166	169	173	177	181	185	189	194	199
Waitahanui sewer loan	6	3	-	-	-	-	-	-	-	-	-
Whakamaru fire protection	4	4	4	4	4	4	4	4	4	4	4
Rates penalties	400	350	350	350	350	350	350	350	350	350	350
Fees and charges	9,707	11,142	10,939	11,089	11,334	11,670	11,857	12,143	12,530	12,744	13,124
Other revenue	988	1,118	1,143	1,166	1,190	1,217	1,247	1,276	1,308	1,338	1,374
Operating subsidies	1,952	2,299	2,344	2,435	2,483	2,566	2,627	2,726	2,799	2,905	2,980
Interest	3,130	3,709	3,862	4,244	4,174	4,278	4,815	5,277	5,823	6,418	7,070
Capital contributions											
Development contributions	1,274	1,900	2,743	2,769	2,556	2,190	2,293	2,190	2,251	1,705	1,686
Other gains & losses	1,549	3,364	1,563	2,470	1,111	2,158	1,470	1,374	2,006	2,048	1,345
Vested assets	900	4,662	5,687	5,850	5,578	4,615	4,882	4,845	5,459	4,057	4,041
Capital subsidy	4,572	2,160	2,470	1,975	2,249	2,390	2,209	2,699	2,532	2,186	2,526
Total operating revenue	**86,538**	**95,372**	**97,981**	**101,462**	**102,317**	**104,885**	**107,284**	**110,471**	**114,759**	**115,456**	**118,273**
Operating expenditure											
Operating expenses	51,174	53,462	54,773	55,753	56,970	58,225	59,622	61,137	62,727	64,047	65,659
Interest expense	8,642	8,525	8,374	8,381	8,488	8,329	8,358	7,781	6,973	6,251	6,127
Depreciation	21,257	22,876	23,915	25,138	26,550	27,800	28,818	29,704	30,607	31,505	32,511
Total operating expenses	**81,073**	**84,863**	**87,062**	**89,272**	**92,008**	**94,354**	**96,798**	**98,622**	**100,307**	**101,803**	**104,297**
Operating surplus/(deficit) before asset development and other gains/(losses) and tax	**5,465**	**10,509**	**10,919**	**12,190**	**10,309**	**10,531**	**10,486**	**11,849**	**14,452**	**13,653**	**13,976**
Other expenses											
Capital expenditure	23,335	30,941	27,731	37,234	31,353	29,501	26,258	20,743	26,145	28,614	26,755
Debt repayments	11,805	19,043	12,309	22,798	19,838	11,736	13,670	12,625	13,688	14,410	14,499
Transfers to special reserves	8,103	9,172	8,720	9,661	8,575	9,568	9,114	10,614	12,709	13,419	13,863
Recognition of vested assets	900	4,662	5,687	5,850	5,578	4,615	4,882	4,845	5,459	4,057	4,041
Depreciation not funded	(3,537)	(3,324)	(3,486)	(3,320)	(3,844)	(3,651)	(3,511)	(3,610)	(3,716)	(3,822)	(3,928)
Total net cost	**35,141**	**49,985**	**40,042**	**60,033**	**51,191**	**41,238**	**39,927**	**33,368**	**39,833**	**43,025**	**41,254**
Funded by:											
General rates	-	-	-	-	-	-	-	-	-	-	-
Loans raised	9,264	17,623	13,553	24,028	19,232	16,746	13,456	6,889	10,319	13,219	12,691
Development, financial & other contributions	-	-	-	-	-	-	-	-	-	-	-
NZTA and other subsidies	4,572	2,160	2,470	1,975	2,252	2,390	2,209	2,699	2,532	2,186	2,526
Transfers from reserves	21,304	30,202	24,019	34,030	29,707	22,102	24,262	23,780	26,982	27,620	26,037
Total net funding	**35,140**	**49,985**	**40,042**	**60,033**	**51,191**	**41,238**	**39,927**	**33,368**	**39,833**	**43,025**	**41,254**

Prospective Statement of Changes in Net Assets/Equity

	Annual Plan 2017/18 ($000)	LTP 2018/19 ($000)	LTP 2019/20 ($000)	LTP 2020/21 ($000)	LTP 2021/22 ($000)	LTP 2022/23 ($000)	LTP 2023/24 ($000)	LTP 2024/25 ($000)	LTP 2025/26 ($000)	LTP 2026/27 ($000)	LTP 2027/28 ($000)
Net assets/equity at beginning of year	1,062,046	1,077,615	1,114,907	1,145,862	1,175,745	1,220,349	1,255,017	1,285,029	1,336,340	1,378,935	1,415,347
Net surplus/(deficits) for the year	5,465	10,510	10,921	12,190	10,310	10,531	10,485	11,849	14,452	13,654	13,976
Other comprehensive revenue and expenses	12,673	26,782	20,034	17,693	34,294	24,137	19,527	39,463	28,144	22,758	45,385
Total recognised revenues and expenses for the year	**18,138**	**37,292**	**30,955**	**29,883**	**44,604**	**34,668**	**30,012**	**51,312**	**42,596**	**36,412**	**59,361**
Total equity at end of year	**1,080,184**	**1,114,907**	**1,145,862**	**1,175,745**	**1,220,349**	**1,255,017**	**1,285,029**	**1,336,341**	**1,378,936**	**1,415,347**	**1,474,708**
Components of Equity											
Accumulated funds at beginning of year	788,730	788,269	799,108	805,306	823,824	835,119	835,628	837,613	839,401	843,216	845,503
Net surplus/(deficits) for the year	4,674	10,838	6,198	18,519	11,294	509	1,985	1,787	3,815	2,287	620
Accumulated funds at end of year	**793,404**	**799,107**	**805,306**	**823,825**	**835,118**	**835,628**	**837,613**	**839,400**	**843,216**	**845,503**	**846,123**
Council created reserves at beginning of year	100,249	112,426	112,097	116,820	110,492	109,507	119,529	128,029	138,091	148,727	160,094
Transfers to/(from) reserves	791	(328)	4,723	(6,329)	(984)	10,022	8,500	10,062	10,636	11,367	13,355
Council created reserves at end of year	**101,040**	**112,098**	**116,820**	**110,491**	**109,508**	**119,529**	**128,029**	**138,091**	**148,727**	**160,094**	**173,449**
Revaluation reserves at beginning of year	173,067	176,920	203,702	223,736	241,429	275,723	299,860	319,387	358,849	386,993	409,750
Revaluation surplus/(deficits) for the year	12,673	26,782	20,034	17,693	34,294	24,137	19,527	39,463	28,144	22,757	45,386
Revaluations reserves at end of year	**185,740**	**203,702**	**223,736**	**241,429**	**275,723**	**299,860**	**319,387**	**358,850**	**386,993**	**409,750**	**455,136**
Total equity at end of year	**1,080,184**	**1,114,907**	**1,145,862**	**1,175,745**	**1,220,349**	**1,255,017**	**1,285,029**	**1,336,341**	**1,378,936**	**1,415,347**	**1,474,708**

Prospective Statement of Financial Position

	Annual Plan 2017/18 ($000)	LTP 2018/19 ($000)	LTP 2019/20 ($000)	LTP 2020/21 ($000)	LTP 2021/22 ($000)	LTP 2022/23 ($000)	LTP 2023/24 ($000)	LTP 2024/25 ($000)	LTP 2025/26 ($000)	LTP 2026/27 ($000)	LTP 2027/28 ($000)
ASSETS											
Current assets											
Cash and cash equivalents	5,961	7,063	5,478	4,228	5,319	5,504	6,077	6,711	6,974	6,909	7,330
Other financial assets	41,048	43,840	45,943	42,052	41,666	46,285	50,414	55,049	58,188	61,333	62,494
Trade and other receivables	4,922	5,283	5,388	5,499	5,615	5,736	5,868	6,006	6,148	6,296	6,460
Inventories	766	1,453	1,482	1,513	1,545	1,578	1,614	1,652	1,691	1,732	1,777
Prepayments	879	929	929	929	929	929	929	929	929	929	929
Non current assets held for sale	2,228	8,914	11,630	11,196	13,455	13,274	14,194	15,857	17,156	17,150	16,800
Total current assets	**55,804**	**67,482**	**70,850**	**65,417**	**68,529**	**73,306**	**79,096**	**86,204**	**91,086**	**94,349**	**95,790**
Non-current assets											
Other financial assets	47,322	59,761	63,761	62,761	61,261	66,261	70,261	75,261	82,261	90,761	102,761
Investment in CCO and other similar entities	3,237	3,460	3,460	5,960	5,960	5,960	5,960	5,960	5,960	5,960	5,960
Intangible assets	885	722	736	752	767	784	802	821	840	861	883
Investment properties	29,994	13,719	11,325	10,666	8,949	8,302	7,977	6,040	4,110	3,492	3,754
Investments in associates	-	-	-	-	-	-	-	-	-	-	-
Biological assets - forestry	5,003	5,804	4,581	5,115	5,707	6,306	6,042	6,658	7,365	8,115	8,940
Property plant and equipment	1,114,910	1,141,856	1,170,548	1,205,976	1,249,759	1,279,988	1,300,892	1,336,003	1,364,900	1,388,571	1,431,980
Total non-current assets	**1,201,351**	**1,225,322**	**1,254,411**	**1,291,230**	**1,332,403**	**1,367,601**	**1,391,934**	**1,430,743**	**1,465,436**	**1,497,760**	**1,554,278**
Total assets	**1,257,155**	**1,292,804**	**1,325,261**	**1,356,647**	**1,400,932**	**1,440,907**	**1,471,030**	**1,516,947**	**1,556,522**	**1,592,109**	**1,650,068**
LIABILITIES											
Current liabilities											
Trade and other payables	8,676	9,929	10,126	10,336	10,555	10,781	11,028	11,289	11,554	11,834	12,143
Employee benefit liabilities	2,098	2,241	2,286	2,333	2,382	2,434	2,490	2,548	2,609	2,671	2,741
Borrowings	49,985	17,674	18,917	20,147	19,541	24,551	24,337	18,600	15,231	14,040	12,232
Total current liabilities	**60,759**	**29,844**	**31,329**	**32,816**	**32,478**	**37,766**	**37,855**	**32,437**	**29,394**	**28,545**	**27,116**
Non-current liabilities											
Provisions	68	92	101	110	120	131	143	156	169	184	199
Derivative financial instruments	21,780	22,443	22,443	22,443	22,443	22,443	22,443	22,443	22,443	22,443	22,443
Borrowings	94,015	125,142	125,142	125,142	125,142	125,142	125,142	125,142	125,142	125,142	125,142
Employee benefit liabilities	349	376	384	391	400	408	418	428	438	448	460
Total non-current liabilities	**116,212**	**148,053**	**148,070**	**148,086**	**148,105**	**148,124**	**148,146**	**148,169**	**148,192**	**148,217**	**148,244**
Total liabilities	**176,971**	**177,897**	**179,399**	**180,902**	**180,583**	**185,890**	**186,001**	**180,606**	**177,586**	**176,762**	**175,360**
Net assets (assets minus liabilities)	**1,080,184**	**1,114,907**	**1,145,862**	**1,175,745**	**1,220,349**	**1,255,017**	**1,285,029**	**1,336,341**	**1,378,936**	**1,415,347**	**1,474,708**
EQUITY											
Accumulated funds	793,404	799,108	805,306	823,824	835,119	835,628	837,613	839,401	843,216	845,503	846,123
Council created reserves	101,040	112,097	116,820	110,492	109,507	119,529	128,029	138,091	148,727	160,094	173,450
Revaluation reserves	185,740	203,702	223,736	241,429	275,723	299,860	319,387	358,849	386,993	409,750	455,135
Total equity	**1,080,184**	**1,114,907**	**1,145,862**	**1,175,745**	**1,220,349**	**1,255,017**	**1,285,029**	**1,336,341**	**1,378,936**	**1,415,347**	**1,474,708**

Prospective Statement of Cashflows

	Annual Plan 2017/18 ($000)	LTP 2018/19 ($000)	LTP 2019/20 ($000)	LTP 2020/21 ($000)	LTP 2021/22 ($000)	LTP 2022/23 ($000)	LTP 2023/24 ($000)	LTP 2024/25 ($000)	LTP 2025/26 ($000)	LTP 2026/27 ($000)	LTP 2027/28 ($000)
Cash flows from operating activities											
Rates	62,465	65,016	67,229	69,464	71,640	73,800	75,883	77,941	80,051	82,055	84,126
Subsidies	1,952	2,299	2,344	2,435	2,483	2,566	2,627	2,726	2,799	2,905	2,980
Interest revenue	3,130	3,709	3,862	4,244	4,174	4,278	4,815	5,277	5,823	6,418	7,070
Fees and charges	9,707	11,142	10,939	11,089	11,334	11,670	11,857	12,143	12,530	12,744	13,124
Other revenue	989	1,121	1,144	1,167	1,192	1,219	1,247	1,276	1,307	1,339	1,375
Payments to suppliers	(29,555)	(31,713)	(32,488)	(33,030)	(33,664)	(34,302)	(35,159)	(36,149)	(37,221)	(37,995)	(38,922)
Payments to employees	(21,293)	(21,748)	(22,285)	(22,723)	(23,306)	(23,923)	(24,463)	(24,988)	(25,506)	(26,052)	(26,737)
Interest on public debt	(8,642)	(8,518)	(8,367)	(8,374)	(8,480)	(8,320)	(8,349)	(7,771)	(6,962)	(6,239)	(6,114)
Net cash flow (outflow) from operating activities	**18,753**	**21,308**	**22,378**	**24,272**	**25,373**	**26,988**	**28,458**	**30,455**	**32,821**	**35,175**	**36,902**
Cash flows from investing activities											
Proceeds from sale of property, plant, equipment & biological assets	2,023	6,773	3,310	3,239	870	2,609	2,084	1,270	2,174	2,174	870
Development/financial contributions	1,274	1,900	2,743	2,769	2,556	2,190	2,293	2,190	2,251	1,705	1,686
Capital subsidies	4,572	2,160	2,470	1,975	2,249	2,390	2,209	2,699	2,532	2,186	2,526
Net decrease in investments	4,079	-	-	2,500	2,000	-	-	-	-	-	-
Purchase & development of property, plant & equipment	(23,335)	(30,941)	(27,731)	(37,234)	(31,353)	(29,501)	(26,258)	(20,743)	(26,145)	(28,614)	(26,755)
Net increase in investments	-	(6,000)	(6,000)	-	-	(9,500)	(8,000)	(9,500)	(10,000)	(11,500)	(13,000)
Net cash flow from investing activities	**(11,387)**	**(26,108)**	**(25,208)**	**(26,751)**	**(23,678)**	**(31,812)**	**(27,672)**	**(24,084)**	**(29,188)**	**(34,049)**	**(34,673)**
Cash flows from financing activities											
Loans raised	9,264	17,623	13,553	24,028	19,232	16,746	13,456	6,889	10,319	13,219	12,691
Repayment of public debt	(11,805)	(19,043)	(12,309)	(22,798)	(19,838)	(11,736)	(13,670)	(12,625)	(13,688)	(14,410)	(14,499)
Net cash flow from financing activities	**(2,541)**	**(1,420)**	**1,244**	**1,230**	**(606)**	**5,010**	**(214)**	**(5,736)**	**(3,369)**	**(1,191)**	**(1,808)**
Net increase (decrease) in cash held	4,824	(6,221)	(1,585)	(1,250)	1,091	185	573	634	263	(65)	421
Add cash at start of year	1,137	13,284	7,063	5,478	4,228	5,319	5,504	6,077	6,711	6,974	6,909
Cash and cash equivalents at end of year	**5,961**	**7,063**	**5,478**	**4,228**	**5,319**	**5,504**	**6,077**	**6,711**	**6,974**	**6,909**	**7,330**

Prospective Statement of Borrowings

	Annual Plan 2017/18 ($000)	LTP 2018/19 ($000)	LTP 2019/20 ($000)	LTP 2020/21 ($000)	LTP 2021/22 ($000)	LTP 2022/23 ($000)	LTP 2023/24 ($000)	LTP 2024/25 ($000)	LTP 2025/26 ($000)	LTP 2026/27 ($000)	LTP 2027/28 ($000)
Debt Balances											
Opening debt	146,000	144,236	142,816	144,059	145,289	144,683	149,693	149,479	143,742	140,373	139,182
New borrowing requirements	9,264	17,623	13,553	24,028	19,232	16,746	13,456	6,889	10,319	13,219	12,691
Borrowing requirements for prior year capital expenditure brought forward	541	-	-	-	-	-	-	-	-	-	-
Debt repayments	(11,805)	(19,043)	(12,309)	(22,798)	(19,838)	(11,736)	(13,670)	(12,625)	(13,688)	(14,410)	(14,499)
Closing external debt	**144,000**	**142,816**	**144,060**	**145,289**	**144,683**	**149,693**	**149,479**	**143,743**	**140,373**	**139,182**	**137,374**
Debt Servicing Costs											
Interest	8,642	8,525	8,374	8,381	8,488	8,329	8,358	7,781	6,973	6,251	6,127
Debt repayments	11,805	19,043	12,309	22,798	19,838	11,736	13,670	12,625	13,688	14,410	14,499
Total external debt servicing costs	**20,447**	**27,568**	**20,683**	**31,179**	**28,326**	**20,065**	**22,028**	**20,406**	**20,661**	**20,661**	**20,626**

Whole of Council Funding Impact Statement

	Annual Plan 2017/18 ($000)	LTP 2018/19 ($000)	LTP 2019/20 ($000)	LTP 2020/21 ($000)	LTP 2021/22 ($000)	LTP 2022/23 ($000)	LTP 2023/24 ($000)	LTP 2024/25 ($000)	LTP 2025/26 ($000)	LTP 2026/27 ($000)	LTP 2027/28 ($000)
Sources of operating funding											
General rates, uniform annual general charge, rates penalties	39,692	40,852	42,559	44,042	45,398	46,902	47,950	49,634	51,630	53,322	54,619
Targeted rates	22,773	24,164	24,670	25,421	26,241	26,897	27,933	28,308	28,422	28,733	29,506
Subsidies and grants for operating purposes	1,952	2,299	2,344	2,435	2,483	2,566	2,627	2,726	2,799	2,905	2,980
Fees and charges	9,706	11,142	10,939	11,089	11,334	11,670	11,857	12,143	12,530	12,744	13,124
Interest and dividends from investments	3,130	3,709	3,862	4,244	4,174	4,278	4,815	5,277	5,823	6,418	7,070
Local authorities fuel tax, fines, infringement fees, and other receipts	990	1,121	1,144	1,167	1,192	1,219	1,247	1,276	1,307	1,339	1,375
Total operating funding (A)	**78,243**	**83,287**	**85,518**	**88,398**	**90,822**	**93,532**	**96,429**	**99,364**	**102,511**	**105,461**	**108,674**
Applications of operating funding											
Payments to staff and suppliers	51,174	53,462	54,773	55,753	56,970	58,225	59,622	61,139	62,729	64,048	65,658
Finance costs	8,642	8,525	8,374	8,381	8,488	8,329	8,358	7,781	6,973	6,251	6,127
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total applications of operating funding (B)	**59,816**	**61,987**	**63,147**	**64,134**	**65,458**	**66,554**	**67,980**	**68,920**	**69,702**	**70,299**	**71,785**
Surplus (deficit) of operating funding (A − B)	**18,427**	**21,300**	**22,371**	**24,264**	**25,364**	**26,978**	**28,449**	**30,444**	**32,809**	**35,162**	**36,889**
Sources of capital funding											
Subsidies and grants for capital expenditure	4,572	2,160	2,470	1,975	2,249	2,390	2,209	2,699	2,532	2,186	2,526
Development and financial contributions	1,274	1,900	2,743	2,769	2,556	2,190	2,293	2,190	2,251	1,705	1,686
Increase (decrease) in debt	(2,541)	(1,420)	1,244	1,229	(605)	5,010	(214)	(5,737)	(3,369)	(1,191)	(1,808)
Gross proceeds from sale of assets	2,023	6,773	3,310	3,239	870	2,609	2,084	1,270	2,174	2,174	870
Lump sum contributions	-	-	-	-	-	-	-	-	-	-	-
Other dedicated capital funding	-	-	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	**5,328**	**9,413**	**9,767**	**9,212**	**5,070**	**12,199**	**6,372**	**422**	**3,588**	**4,874**	**3,274**
Application of capital funding											
Capital expenditure											
• to meet additional demand	3,206	2,495	352	1,511	851	1,032	3,935	677	540	5,386	976
• to improve the level of service	10,017	14,643	13,137	20,965	17,140	14,130	8,357	5,683	8,599	5,666	9,790
• to replace existing assets	10,112	13,803	14,242	14,757	13,361	14,339	13,966	14,383	17,006	17,561	15,989
Increase (decrease) in reserves	420	(228)	4,407	(3,757)	(918)	9,676	8,563	10,123	10,252	11,423	13,408
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total applications of capital funding (D)	**23,755**	**30,713**	**32,138**	**33,476**	**30,434**	**39,177**	**34,821**	**30,866**	**36,397**	**40,036**	**40,163**
Surplus (deficit) of capital funding (C − D)	**(18,427)**	**(21,300)**	**(22,371)**	**(24,264)**	**(25,364)**	**(26,978)**	**(28,449)**	**(30,444)**	**(32,809)**	**(35,162)**	**(36,889)**
Funding balance ((A − B) + (C − D))	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Community Services - Funding Impact Statement

	Annual Plan 2017/18 ($000)	LTP 2018/19 ($000)	LTP 2019/20 ($000)	LTP 2020/21 ($000)	LTP 2021/22 ($000)	LTP 2022/23 ($000)	LTP 2023/24 ($000)	LTP 2024/25 ($000)	LTP 2025/26 ($000)	LTP 2026/27 ($000)	LTP 2027/28 ($000)
Sources of operating funding											
General rates, uniform annual general charge, rates penalties	4,452	4,607	4,772	4,961	5,332	5,406	5,518	5,559	5,655	5,686	5,738
Targeted rates	-	-	-	-	-	-	-	-	-	-	-
Subsidies and grants for operating purposes	-	13	-	13	-	14	-	14	-	15	-
Fees and charges	1,994	2,283	2,323	2,371	2,421	2,473	2,530	2,590	2,651	2,715	2,785
Internal charges and overheads recovered	-	-	-	-	-	-	-	-	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	423	440	449	458	468	478	489	500	512	524	538
Total operating funding (A)	**6,869**	**7,343**	**7,544**	**7,803**	**8,221**	**8,371**	**8,537**	**8,663**	**8,818**	**8,940**	**9,061**
Applications of operating funding											
Payments to staff and suppliers	6,649	7,117	7,320	7,580	8,001	8,155	8,323	8,453	8,611	8,737	8,859
Finance costs	58	53	47	42	38	33	29	25	21	16	14
Internal charges and overheads applied	1	-	-	-	-	-	-	-	-	-	-
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total applications of operating funding (B)	**6,708**	**7,170**	**7,367**	**7,622**	**8,039**	**8,188**	**8,352**	**8,478**	**8,632**	**8,753**	**8,873**
Surplus (deficit) of operating funding (A − B)	**161**	**173**	**177**	**181**	**182**	**183**	**185**	**185**	**186**	**187**	**188**
Sources of capital funding											
Subsidies and grants for capital expenditure	-	-	-	-	-	-	-	-	-	-	-
Development and financial contributions	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in debt	(83)	(88)	(88)	(68)	(68)	(68)	(53)	(53)	(53)	(51)	(51)
Gross proceeds from sale of assets	-	-	-	-	-	-	-	-	-	-	-
Lump sum contributions	-	-	-	-	-	-	-	-	-	-	-
Other dedicated capital funding	-	-	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	**(83)**	**(88)**	**(88)**	**(68)**	**(68)**	**(68)**	**(53)**	**(53)**	**(53)**	**(51)**	**(51)**
Application of capital funding											
Capital expenditure	-	-	-	-	-	-	-	-	-	-	-
• to meet additional demand	-	-	-	-	-	-	-	-	-	-	-
• to improve the level of service	15	17	20	-	-	-	5	-	-	-	-
• to replace existing assets	103	130	160	105	135	324	285	100	219	144	99
Increase (decrease) in reserves	(40)	(62)	(91)	8	(21)	(209)	(158)	32	(86)	(8)	38
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total applications of capital funding (D)	**78**	**85**	**89**	**113**	**114**	**115**	**132**	**132**	**133**	**136**	**137**
Surplus (deficit) of capital funding (C − D)	**(161)**	**(173)**	**(177)**	**(181)**	**(182)**	**(183)**	**(185)**	**(185)**	**(186)**	**(187)**	**(188)**
Funding balance ((A − B) + (C − D))	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Water - Funding Impact Statement

	Annual Plan 2017/18 ($000)	LTP 2018/19 ($000)	LTP 2019/20 ($000)	LTP 2020/21 ($000)	LTP 2021/22 ($000)	LTP 2022/23 ($000)	LTP 2023/24 ($000)	LTP 2024/25 ($000)	LTP 2025/26 ($000)	LTP 2026/27 ($000)	LTP 2027/28 ($000)
Sources of operating funding											
General rates, uniform annual general charge, rates penalties	-	-	-	-	-	-	-	-	-	-	-
Targeted rates	9,132	9,585	9,944	10,592	11,351	11,778	12,224	12,349	12,505	12,651	13,118
Subsidies and grants for operating purposes	-	-	-	-	-	-	-	-	-	-	-
Fees and charges	78	111	114	116	119	122	125	128	132	135	139
Internal charges and overheads recovered	330	271	277	283	289	295	302	310	317	325	334
Local authorities fuel tax, fines, infringement fees, and other receipts	-	-	-	-	-	-	-	-	-	-	-
Total operating funding (A)	**9,540**	**9,967**	**10,335**	**10,991**	**11,759**	**12,195**	**12,651**	**12,787**	**12,954**	**13,111**	**13,591**
Applications of operating funding											
Payments to staff and suppliers	4,112	4,304	4,407	4,601	4,842	5,031	5,115	5,216	5,304	5,366	5,546
Finance costs	1,905	1,961	2,038	2,294	2,610	2,699	2,820	2,703	2,574	2,480	2,581
Internal charges and overheads applied	55	53	55	56	57	59	60	62	63	65	67
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total applications of operating funding (B)	**6,072**	**6,318**	**6,500**	**6,951**	**7,509**	**7,789**	**7,995**	**7,981**	**7,941**	**7,911**	**8,194**
Surplus (deficit) of operating funding (A − B)	**3,468**	**3,649**	**3,835**	**4,040**	**4,250**	**4,406**	**4,656**	**4,806**	**5,013**	**5,200**	**5,397**
Sources of capital funding											
Subsidies and grants for capital expenditure	971	-	-	-	-	-	-	-	-	-	-
Development and financial contributions	506	484	733	771	671	609	627	609	603	475	469
Increase (decrease) in debt	895	2,434	1,372	8,003	1,951	4,278	1,296	(358)	3,409	2,654	2,949
Gross proceeds from sale of assets	-	-	-	-	-	-	-	-	-	-	-
Lump sum contributions	-	-	-	-	-	-	-	-	-	-	-
Other dedicated capital funding	-	-	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	**2,372**	**2,918**	**2,105**	**8,774**	**2,622**	**4,887**	**1,923**	**251**	**4,012**	**3,129**	**3,418**
Application of capital funding											
Capital expenditure	-	-	-	-	-	-	-	-	-	-	-
• to meet additional demand	1,000	1,750	-	-	-	-	-	-	18	2,801	-
• to improve the level of service	2,308	1,320	2,853	8,378	3,013	4,939	3,099	1,214	4,744	609	3,759
• to replace existing assets	1,896	3,651	3,452	3,290	3,049	3,019	3,058	3,412	3,492	4,021	3,790
Increase (decrease) in reserves	637	(155)	(365)	1,146	810	1,335	422	431	771	898	1,266
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total applications of capital funding (D)	**5,840**	**6,567**	**5,940**	**12,814**	**6,872**	**9,293**	**6,579**	**5,057**	**9,025**	**8,329**	**8,815**
Surplus (deficit) of capital funding (C − D)	**(3,468)**	**(3,649)**	**(3,835)**	**(4,040)**	**(4,250)**	**(4,406)**	**(4,656)**	**(4,806)**	**(5,013)**	**(5,200)**	**(5,397)**
Funding balance ((A − B) + (C − D))	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Transport - Funding Impact Statement

	Annual Plan 2017/18 ($000)	LTP 2018/19 ($000)	LTP 2019/20 ($000)	LTP 2020/21 ($000)	LTP 2021/22 ($000)	LTP 2022/23 ($000)	LTP 2023/24 ($000)	LTP 2024/25 ($000)	LTP 2025/26 ($000)	LTP 2026/27 ($000)	LTP 2027/28 ($000)
Sources of operating funding											
General rates, uniform annual general charge, rates penalties	6,434	6,847	6,803	7,262	7,022	7,483	7,996	8,217	8,415	8,621	8,966
Targeted rates	-	-	-	-	-	-	-	-	-	-	-
Subsidies and grants for operating purposes	1,726	2,024	2,087	2,149	2,233	2,297	2,366	2,444	2,525	2,609	2,692
Fees and charges	115	142	145	148	152	155	159	163	167	172	177
Internal charges and overheads recovered	500	425	434	444	454	465	476	488	501	514	529
Local authorities fuel tax, fines, infringement fees, and other receipts	370	450	460	470	481	492	504	517	530	545	560
Total operating funding (A)	**9,145**	**9,888**	**9,929**	**10,473**	**10,342**	**10,892**	**11,501**	**11,829**	**12,138**	**12,461**	**12,924**
Applications of operating funding											
Payments to staff and suppliers	4,705	5,406	5,438	5,620	5,875	6,034	6,204	6,393	6,582	6,778	6,975
Finance costs	1,278	1,174	1,075	1,008	899	818	826	782	710	651	685
Internal charges and overheads applied	500	425	434	444	454	465	476	488	501	514	529
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total applications of operating funding (B)	**6,483**	**7,005**	**6,947**	**7,072**	**7,228**	**7,317**	**7,506**	**7,663**	**7,793**	**7,943**	**8,189**
Surplus (deficit) of operating funding (A − B)	**2,662**	**2,883**	**2,982**	**3,401**	**3,114**	**3,575**	**3,995**	**4,166**	**4,345**	**4,518**	**4,735**
Sources of capital funding											
Subsidies and grants for capital expenditure	3,601	2,160	2,470	1,975	2,249	2,390	2,209	2,699	2,532	2,186	2,526
Development and financial contributions	252	575	685	689	643	519	536	519	570	413	400
Increase (decrease) in debt	(1,143)	(2,331)	(384)	(1,611)	(2,472)	655	(9)	(80)	(458)	658	1,147
Gross proceeds from sale of assets	-	-	-	-	-	-	-	-	-	-	-
Lump sum contributions	-	-	-	-	-	-	-	-	-	-	-
Other dedicated capital funding	-	-	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	**2,710**	**404**	**2,771**	**1,053**	**420**	**3,564**	**2,736**	**3,138**	**2,644**	**3,257**	**4,073**
Application of capital funding											
Capital expenditure	-	-	-	-	-	-	-	-	-	-	-
• to meet additional demand	284	150	-	-	-	-	-	-	-	-	-
• to improve the level of service	3,719	3,077	2,675	1,653	1,871	2,248	1,575	1,796	1,172	1,929	2,522
• to replace existing assets	2,221	2,687	3,424	3,443	3,701	4,103	3,828	4,128	4,336	4,421	4,524
Increase (decrease) in reserves	(852)	(2,627)	(346)	(642)	(2,038)	788	1,328	1,380	1,481	1,425	1,762
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total applications of capital funding (D)	**5,372**	**3,287**	**5,753**	**4,454**	**3,534**	**7,139**	**6,731**	**7,304**	**6,989**	**7,775**	**8,808**
Surplus (deficit) of capital funding (C − D)	**(2,662)**	**(2,883)**	**(2,982)**	**(3,401)**	**(3,114)**	**(3,575)**	**(3,995)**	**(4,166)**	**(4,345)**	**(4,518)**	**(4,735)**
Funding balance ((A − B) + (C − D))	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Community Facilities - Funding Impact Statement

	Annual Plan 2017/18 ($000)	LTP 2018/19 ($000)	LTP 2019/20 ($000)	LTP 2020/21 ($000)	LTP 2021/22 ($000)	LTP 2022/23 ($000)	LTP 2023/24 ($000)	LTP 2024/25 ($000)	LTP 2025/26 ($000)	LTP 2026/27 ($000)	LTP 2027/28 ($000)
Sources of operating funding											
General rates, uniform annual general charge, rates penalties	16,500	17,267	17,924	18,365	18,829	19,212	19,538	19,817	20,111	20,408	20,817
Targeted rates	-	-	-	-	-	-	-	-	-	-	-
Subsidies and grants for operating purposes	111	142	134	147	122	125	128	131	134	137	141
Fees and charges	2,785	3,001	3,031	3,096	3,168	3,237	3,314	3,396	3,478	3,564	3,702
Internal charges and overheads recovered	-	-	-	-	-	-	-	-	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	17	18	18	18	19	19	20	20	21	21	22
Total operating funding (A)	**19,413**	**20,428**	**21,107**	**21,626**	**22,138**	**22,593**	**23,000**	**23,364**	**23,744**	**24,130**	**24,682**
Applications of operating funding											
Payments to staff and suppliers	13,241	13,503	13,901	14,326	14,761	15,090	15,421	15,745	16,090	16,437	16,803
Finance costs	1,491	1,529	1,563	1,420	1,294	1,225	1,164	1,070	967	875	876
Internal charges and overheads applied	457	425	434	443	452	462	472	483	495	507	520
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total applications of operating funding (B)	**15,189**	**15,457**	**15,898**	**16,189**	**16,507**	**16,777**	**17,057**	**17,298**	**17,552**	**17,819**	**18,199**
Surplus (deficit) of operating funding (A − B)	**4,224**	**4,971**	**5,209**	**5,437**	**5,631**	**5,816**	**5,943**	**6,066**	**6,192**	**6,311**	**6,483**
Sources of capital funding											
Subsidies and grants for capital expenditure	-	-	-	-	-	-	-	-	-	-	-
Development and financial contributions	63	226	314	326	312	265	276	265	281	206	206
Increase (decrease) in debt	(753)	1,958	103	(4,614)	(216)	(678)	(941)	(392)	(548)	293	150
Gross proceeds from sale of assets	-	-	-	-	-	-	-	-	-	-	-
Lump sum contributions	-	-	-	-	-	-	-	-	-	-	-
Other dedicated capital funding	-	-	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	**(690)**	**2,184**	**417**	**(4,288)**	**96**	**(413)**	**(665)**	**(127)**	**(267)**	**499**	**356**
Application of capital funding											
Capital expenditure	-	-	-	-	-	-	-	-	-	-	-
• to meet additional demand	245	595	250	619	260	647	272	677	285	709	300
• to improve the level of service	917	3,405	2,782	2,021	2,475	1,303	1,433	1,341	1,574	1,905	2,175
• to replace existing assets	2,417	3,188	2,472	3,035	2,708	3,084	3,170	3,280	3,719	4,884	3,409
Increase (decrease) in reserves	(45)	(33)	122	(4,526)	284	369	403	641	347	(688)	955
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total applications of capital funding (D)	**3,534**	**7,155**	**5,626**	**1,149**	**5,727**	**5,403**	**5,278**	**5,939**	**5,925**	**6,810**	**6,839**
Surplus (deficit) of capital funding (C − D)	**(4,224)**	**(4,971)**	**(5,209)**	**(5,437)**	**(5,631)**	**(5,816)**	**(5,943)**	**(6,066)**	**(6,192)**	**(6,311)**	**(6,483)**
Funding balance ((A − B) + (C − D))	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Wastewater - Funding Impact Statement

	Annual Plan 2017/18 ($000)	LTP 2018/19 ($000)	LTP 2019/20 ($000)	LTP 2020/21 ($000)	LTP 2021/22 ($000)	LTP 2022/23 ($000)	LTP 2023/24 ($000)	LTP 2024/25 ($000)	LTP 2025/26 ($000)	LTP 2026/27 ($000)	LTP 2027/28 ($000)
Sources of operating funding											
General rates, uniform annual general charge, rates penalties	-	-	-	-	-	-	-	-	-	-	-
Targeted rates	12,356	13,111	13,339	13,434	13,478	13,617	13,927	14,072	14,038	14,220	14,506
Subsidies and grants for operating purposes	-	-	-	-	-	-	-	-	-	-	-
Fees and charges	1,091	1,370	1,399	1,432	1,466	1,502	1,540	1,580	1,621	1,664	1,711
Internal charges and overheads recovered	-	-	-	-	-	-	-	-	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	-	-	-	-	-	-	-	-	-	-	-
Total operating funding (A)	**13,447**	**14,481**	**14,738**	**14,866**	**14,944**	**15,119**	**15,467**	**15,652**	**15,659**	**15,884**	**16,217**
Applications of operating funding											
Payments to staff and suppliers	6,545	6,778	6,839	6,928	7,113	7,420	7,561	7,728	7,812	8,027	8,209
Finance costs	2,463	2,587	2,528	2,383	2,120	1,854	1,820	1,637	1,380	1,190	1,134
Internal charges and overheads applied	128	203	208	213	218	223	229	235	241	247	254
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total applications of operating funding (B)	**9,136**	**9,568**	**9,575**	**9,524**	**9,451**	**9,497**	**9,610**	**9,600**	**9,433**	**9,464**	**9,597**
Surplus (deficit) of operating funding (A − B)	**4,311**	**4,913**	**5,163**	**5,342**	**5,493**	**5,622**	**5,857**	**6,052**	**6,226**	**6,420**	**6,620**
Sources of capital funding											
Subsidies and grants for capital expenditure	-	-	-	-	-	-	-	-	-	-	-
Development and financial contributions	453	616	1,011	983	930	797	853	797	797	611	611
Increase (decrease) in debt	(484)	952	(1,479)	(2,816)	(7,017)	95	(446)	(2,989)	(2,440)	(610)	(1,378)
Gross proceeds from sale of assets	-	-	-	-	-	-	-	-	-	-	-
Lump sum contributions	-	-	-	-	-	-	-	-	-	-	-
Other dedicated capital funding	-	-	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	**(31)**	**1,568**	**(468)**	**(1,833)**	**(6,087)**	**892**	**407**	**(2,192)**	**(1,643)**	**1**	**(767)**
Application of capital funding											
Capital expenditure	-	-	-	-	-	-	-	-	-	-	-
• to meet additional demand	1,677	-	103	892	591	385	3,663	-	237	1,876	677
• to improve the level of service	1,170	4,255	1,743	-	231	2,662	79	81	261	85	88
• to replace existing assets	2,275	2,839	3,176	3,613	2,534	1,844	1,882	1,985	2,370	2,183	2,269
Increase (decrease) in reserves	(842)	(613)	(327)	(996)	(3,950)	1,623	640	1,794	1,715	2,277	2,819
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total applications of capital funding (D)	**4,280**	**6,481**	**4,695**	**3,509**	**(594)**	**6,514**	**6,264**	**3,860**	**4,583**	**6,421**	**5,853**
Surplus (deficit) of capital funding (C − D)	**(4,311)**	**(4,913)**	**(5,163)**	**(5,342)**	**(5,493)**	**(5,622)**	**(5,857)**	**(6,052)**	**(6,226)**	**(6,420)**	**(6,620)**
Funding balance ((A − B) + (C − D))	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Solid Waste - Funding Impact Statement

	Annual Plan 2017/18 ($000)	LTP 2018/19 ($000)	LTP 2019/20 ($000)	LTP 2020/21 ($000)	LTP 2021/22 ($000)	LTP 2022/23 ($000)	LTP 2023/24 ($000)	LTP 2024/25 ($000)	LTP 2025/26 ($000)	LTP 2026/27 ($000)	LTP 2027/28 ($000)
Sources of operating funding											
General rates, uniform annual general charge, rates penalties	750	780	808	825	844	863	881	900	920	942	964
Targeted rates	1,042	1,225	1,141	1,146	1,159	1,245	1,521	1,621	1,608	1,586	1,603
Subsidies and grants for operating purposes	115	120	122	125	128	130	133	136	140	143	147
Fees and charges	2,716	2,821	2,809	2,866	2,927	2,990	3,059	3,131	3,205	3,282	3,368
Internal charges and overheads recovered	-	-	-	-	-	-	-	-	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	-	-	-	-	-	-	-	-	-	-	-
Total operating funding (A)	**4,623**	**4,946**	**4,880**	**4,962**	**5,058**	**5,228**	**5,594**	**5,788**	**5,873**	**5,953**	**6,082**
Applications of operating funding											
Payments to staff and suppliers	3,963	4,207	4,290	4,389	4,496	4,591	4,852	5,052	5,143	5,239	5,371
Finance costs	223	212	195	175	160	172	196	183	158	133	123
Internal charges and overheads applied	9	9	9	9	9	10	10	10	10	11	11
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total applications of operating funding (B)	**4,195**	**4,428**	**4,494**	**4,573**	**4,665**	**4,773**	**5,058**	**5,245**	**5,311**	**5,383**	**5,505**
Surplus (deficit) of operating funding (A − B)	**428**	**518**	**386**	**389**	**393**	**455**	**536**	**543**	**562**	**570**	**577**
Sources of capital funding											
Subsidies and grants for capital expenditure	-	-	-	-	-	-	-	-	-	-	-
Development and financial contributions	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in debt	(318)	(135)	(347)	(305)	(298)	895	2	(175)	(312)	(261)	(218)
Gross proceeds from sale of assets	-	-	-	-	-	-	-	-	-	-	-
Lump sum contributions	-	-	-	-	-	-	-	-	-	-	-
Other dedicated capital funding	-	-	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	**(318)**	**(135)**	**(347)**	**(305)**	**(298)**	**895**	**2**	**(175)**	**(312)**	**(261)**	**(218)**
Application of capital funding											
Capital expenditure	-	-	-	-	-	-	-	-	-	-	-
• to meet additional demand	-	-	-	-	-	-	-	-	-	-	-
• to improve the level of service	10	230	33	62	69	1,207	329	20	12	12	12
• to replace existing assets	60	136	138	125	134	112	145	251	140	125	175
Increase (decrease) in reserves	40	17	(132)	(103)	(108)	31	64	97	98	172	172
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total applications of capital funding (D)	**110**	**383**	**39**	**84**	**95**	**1,350**	**538**	**368**	**250**	**309**	**359**
Surplus (deficit) of capital funding (C − D)	**(428)**	**(518)**	**(386)**	**(389)**	**(393)**	**(455)**	**(536)**	**(543)**	**(562)**	**(570)**	**(577)**
Funding balance ((A − B) + (C − D))	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Stormwater - Funding Impact Statement

	Annual Plan 2017/18 ($000)	LTP 2018/19 ($000)	LTP 2019/20 ($000)	LTP 2020/21 ($000)	LTP 2021/22 ($000)	LTP 2022/23 ($000)	LTP 2023/24 ($000)	LTP 2024/25 ($000)	LTP 2025/26 ($000)	LTP 2026/27 ($000)	LTP 2027/28 ($000)
Sources of operating funding											
General rates, uniform annual general charge, rates penalties	1,697	1,769	1,839	1,931	2,045	2,131	2,241	2,365	2,456	2,448	2,541
Targeted rates	-	-	-	-	-	-	-	-	-	-	-
Subsidies and grants for operating purposes	-	-	-	-	-	-	-	-	-	-	-
Fees and charges	-	-	-	-	-	-	-	-	-	-	-
Internal charges and overheads recovered	-	-	-	-	-	-	-	-	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	-	-	-	-	-	-	-	-	-	-	-
Total operating funding (A)	**1,697**	**1,769**	**1,839**	**1,931**	**2,045**	**2,131**	**2,241**	**2,365**	**2,456**	**2,448**	**2,541**
Applications of operating funding											
Payments to staff and suppliers	718	744	761	785	817	833	854	905	957	913	938
Finance costs	55	51	57	76	106	128	163	181	170	158	171
Internal charges and overheads applied	-	-	-	-	-	-	-	-	-	-	-
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total applications of operating funding (B)	**773**	**795**	**818**	**861**	**923**	**961**	**1,017**	**1,086**	**1,127**	**1,071**	**1,109**
Surplus (deficit) of operating funding (A − B)	**924**	**974**	**1,021**	**1,070**	**1,122**	**1,170**	**1,224**	**1,279**	**1,329**	**1,377**	**1,432**
Sources of capital funding											
Subsidies and grants for capital expenditure	-	-	-	-	-	-	-	-	-	-	-
Development and financial contributions	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in debt	269	110	119	528	481	409	924	51	49	114	546
Gross proceeds from sale of assets	-	-	-	-	-	-	-	-	-	-	-
Lump sum contributions	-	-	-	-	-	-	-	-	-	-	-
Other dedicated capital funding	-	-	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	**269**	**110**	**119**	**528**	**481**	**409**	**924**	**51**	**49**	**114**	**546**
Application of capital funding											
Capital expenditure	-	-	-	-	-	-	-	-	-	-	-
• to meet additional demand	-	-	-	-	-	-	-	-	-	-	-
• to improve the level of service	325	253	181	598	575	527	1,054	214	213	286	727
• to replace existing assets	111	138	155	169	200	232	270	331	471	529	681
Increase (decrease) in reserves	757	693	804	831	828	820	824	785	694	676	570
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total applications of capital funding (D)	**1,193**	**1,084**	**1,140**	**1,598**	**1,603**	**1,579**	**2,148**	**1,330**	**1,378**	**1,491**	**1,978**
Surplus (deficit) of capital funding (C − D)	**(924)**	**(974)**	**(1,021)**	**(1,070)**	**(1,122)**	**(1,170)**	**(1,224)**	**(1,279)**	**(1,329)**	**(1,377)**	**(1,432)**
Funding balance ((A − B) + (C − D))	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Democracy and Planning - Funding Impact Statement

	Annual Plan 2017/18 ($000)	LTP 2018/19 ($000)	LTP 2019/20 ($000)	LTP 2020/21 ($000)	LTP 2021/22 ($000)	LTP 2022/23 ($000)	LTP 2023/24 ($000)	LTP 2024/25 ($000)	LTP 2025/26 ($000)	LTP 2026/27 ($000)	LTP 2027/28 ($000)
Sources of operating funding											
General rates, uniform annual general charge, rates penalties	7,182	7,357	7,684	7,884	8,240	8,478	8,602	8,739	8,946	9,030	9,127
Targeted rates	80	81	81	81	81	81	81	81	81	81	81
Subsidies and grants for operating purposes	-	-	-	-	-	-	-	-	-	-	-
Fees and charges	1	1	83	1	1	88	1	1	94	1	1
Internal charges and overheads recovered	-	-	-	-	-	-	-	-	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	-	-	-	-	-	-	-	-	-	-	-
Total operating funding (A)	**7,263**	**7,439**	**7,848**	**7,966**	**8,322**	**8,647**	**8,684**	**8,821**	**9,121**	**9,112**	**9,209**
Applications of operating funding											
Payments to staff and suppliers	7,253	7,427	7,836	7,953	8,309	8,635	8,671	8,808	9,109	9,099	9,196
Finance costs	-	-	-	-	-	-	-	-	-	-	-
Internal charges and overheads applied	-	-	-	-	-	-	-	-	-	-	-
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total applications of operating funding (B)	**7,253**	**7,427**	**7,836**	**7,953**	**8,309**	**8,635**	**8,671**	**8,808**	**9,109**	**9,099**	**9,196**
Surplus (deficit) of operating funding (A − B)	**10**	**12**	**12**	**13**	**13**	**12**	**13**	**13**	**12**	**13**	**13**
Sources of capital funding											
Subsidies and grants for capital expenditure	-	-	-	-	-	-	-	-	-	-	-
Development and financial contributions	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in debt	-	-	-	-	-	-	-	-	-	-	-
Gross proceeds from sale of assets	-	-	-	-	-	-	-	-	-	-	-
Lump sum contributions	-	-	-	-	-	-	-	-	-	-	-
Other dedicated capital funding	-	-	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Application of capital funding											
Capital expenditure	-	-	-	-	-	-	-	-	-	-	-
• to meet additional demand	-	-	-	-	-	-	-	-	-	-	-
• to improve the level of service	-	-	-	-	-	-	-	-	-	-	-
• to replace existing assets	-	-	51	-	-	54	-	-	58	-	-
Increase (decrease) in reserves	10	12	(39)	13	13	(42)	13	13	(46)	13	13
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total applications of capital funding (D)	**10**	**12**	**12**	**13**	**13**	**12**	**13**	**13**	**12**	**13**	**13**
Surplus (deficit) of capital funding (C − D)	**(10)**	**(12)**	**(12)**	**(13)**	**(13)**	**(12)**	**(13)**	**(13)**	**(12)**	**(13)**	**(13)**
Funding balance ((A − B) + (C − D))	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Investments - Funding Impact Statement

	Annual Plan 2017/18 ($000)	LTP 2018/19 ($000)	LTP 2019/20 ($000)	LTP 2020/21 ($000)	LTP 2021/22 ($000)	LTP 2022/23 ($000)	LTP 2023/24 ($000)	LTP 2024/25 ($000)	LTP 2025/26 ($000)	LTP 2026/27 ($000)	LTP 2027/28 ($000)
Sources of operating funding											
General rates, uniform annual general charge, rates penalties	(845)	(1,521)	(1,127)	(1,144)	(960)	(805)	(1,065)	(283)	710	1,657	1,841
Targeted rates	-	-	-	-	-	-	-	-	-	-	-
Subsidies and grants for operating purposes	-	-	-	-	-	-	-	-	-	-	-
Fees and charges	927	1,414	1,036	1,057	1,079	1,103	1,128	1,154	1,182	1,210	1,242
Internal charges and overheads recovered	604	632	646	660	674	689	706	723	740	759	779
Local authorities fuel tax, fines, infringement fees, and other receipts	3,310	3,922	4,079	4,465	4,399	4,507	5,049	5,516	6,067	6,668	7,325
Total operating funding (A)	**3,996**	**4,447**	**4,634**	**5,038**	**5,192**	**5,494**	**5,818**	**7,110**	**8,699**	**10,294**	**11,187**
Applications of operating funding											
Payments to staff and suppliers	320	88	(25)	(542)	(1,449)	(1,863)	(1,786)	(1,652)	(1,470)	(1,259)	(1,046)
Finance costs	1,167	954	869	981	1,259	1,400	1,339	1,200	993	748	543
Internal charges and overheads applied	284	213	217	222	226	231	237	242	248	254	260
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total applications of operating funding (B)	**1,771**	**1,255**	**1,061**	**661**	**36**	**(232)**	**(210)**	**(210)**	**(229)**	**(257)**	**(243)**
Surplus (deficit) of operating funding (A − B)	**2,225**	**3,192**	**3,573**	**4,377**	**5,156**	**5,726**	**6,028**	**7,320**	**8,928**	**10,551**	**11,430**
Sources of capital funding											
Subsidies and grants for capital expenditure	-	-	-	-	-	-	-	-	-	-	-
Development and financial contributions	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in debt	(871)	(4,313)	1,954	2,119	7,040	(570)	(980)	(1,736)	(3,011)	(3,988)	(4,951)
Gross proceeds from sale of assets	2,023	6,773	3,310	3,239	870	2,609	2,084	1,270	2,174	2,174	870
Lump sum contributions	-	-	-	-	-	-	-	-	-	-	-
Other dedicated capital funding	-	-	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	**1,152**	**2,460**	**5,264**	**5,358**	**7,910**	**2,039**	**1,104**	**(466)**	**(837)**	**(1,814)**	**(4,081)**
Application of capital funding											
Capital expenditure	-	-	-	-	-	-	-	-	-	-	-
• to meet additional demand	-	-	-	-	-	-	-	-	-	-	-
• to improve the level of service	1,550	2,086	2,850	8,253	8,908	1,245	783	1,018	623	839	508
• to replace existing assets	986	1,030	1,210	929	896	1,561	1,277	891	2,195	1,197	1,037
Increase (decrease) in reserves	841	2,536	4,777	553	3,262	4,959	5,072	4,945	5,273	6,701	5,804
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total applications of capital funding (D)	**3,377**	**5,652**	**8,837**	**9,735**	**13,066**	**7,765**	**7,132**	**6,854**	**8,091**	**8,737**	**7,349**
Surplus (deficit) of capital funding (C − D)	**(2,225)**	**(3,192)**	**(3,573)**	**(4,377)**	**(5,156)**	**(5,726)**	**(6,028)**	**(7,320)**	**(8,928)**	**(10,551)**	**(11,430)**
Funding balance ((A − B) + (C − D))	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Economic Development - Funding Impact Statement

	Annual Plan 2017/18 ($000)	LTP 2018/19 ($000)	LTP 2019/20 ($000)	LTP 2020/21 ($000)	LTP 2021/22 ($000)	LTP 2022/23 ($000)	LTP 2023/24 ($000)	LTP 2024/25 ($000)	LTP 2025/26 ($000)	LTP 2026/27 ($000)	LTP 2027/28 ($000)
Sources of operating funding											
General rates, uniform annual general charge, rates penalties	3,521	3,745	3,857	3,958	4,047	4,134	4,239	4,318	4,417	4,531	4,624
Targeted rates	163	163	166	169	173	177	181	185	189	194	199
Subsidies and grants for operating purposes	-	-	-	-	-	-	-	-	-	-	-
Fees and charges	-	-	-	-	-	-	-	-	-	-	-
Internal charges and overheads recovered	-	-	-	-	-	-	-	-	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	-	-	-	-	-	-	-	-	-	-	-
Total operating funding (A)	**3,684**	**3,908**	**4,023**	**4,127**	**4,220**	**4,311**	**4,420**	**4,503**	**4,606**	**4,725**	**4,823**
Applications of operating funding											
Payments to staff and suppliers	3,665	3,891	4,007	4,111	4,205	4,297	4,406	4,489	4,592	4,710	4,809
Finance costs	3	3	2	2	2	1	1	-	-	-	-
Internal charges and overheads applied	-	-	-	-	-	-	-	-	-	-	-
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total applications of operating funding (B)	**3,668**	**3,894**	**4,009**	**4,113**	**4,207**	**4,298**	**4,407**	**4,489**	**4,592**	**4,710**	**4,809**
Surplus (deficit) of operating funding (A − B)	**16**	**14**	**14**	**14**	**13**	**13**	**13**	**14**	**14**	**15**	**14**
Sources of capital funding											
Subsidies and grants for capital expenditure	-	-	-	-	-	-	-	-	-	-	-
Development and financial contributions	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in debt	(53)	(6)	(6)	(6)	(6)	(6)	(6)	(4)	(4)	(1)	(1)
Gross proceeds from sale of assets	-	-	-	-	-	-	-	-	-	-	-
Lump sum contributions	-	-	-	-	-	-	-	-	-	-	-
Other dedicated capital funding	-	-	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	**(53)**	**(6)**	**(6)**	**(6)**	**(6)**	**(6)**	**(6)**	**(4)**	**(4)**	**(1)**	**(1)**
Application of capital funding											
Capital expenditure	-	-	-	-	-	-	-	-	-	-	-
• to meet additional demand	-	-	-	-	-	-	-	-	-	-	-
• to improve the level of service	4	-	-	-	-	-	-	-	-	-	-
• to replace existing assets	43	4	4	49	4	4	52	5	5	56	5
Increase (decrease) in reserves	(84)	4	4	(41)	3	3	(45)	5	5	(42)	8
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total applications of capital funding (D)	**(37)**	**8**	**8**	**8**	**7**	**7**	**7**	**10**	**10**	**14**	**13**
Surplus (deficit) of capital funding (C − D)	**(16)**	**(14)**	**(14)**	**(14)**	**(13)**	**(13)**	**(13)**	**(14)**	**(14)**	**(15)**	**(14)**
Funding balance ((A − B) + (C − D))	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**