

# 9.0 FINANCIAL SUMMARY

# 9.1 Process of Determining Financial Forecast

The provisional 30 year financial forecast for wastewater was determined by identifying new works, and the continuation/evaluation of current maintenance and renewal strategies within each of the components, i.e. reticulation and treatment plants. Changes to the operations (OPEX) and capital projects (CAPEX) expenditure for items within each of the asset types were generally due to maintaining current level of services and increased contract rates.

Level of service consultation carried out in 2005 indicated the community were generally satisfied with Councils current spending within the various asset groups. This feedback was also used when determining provisional budgets. Refer to table 9.4 for the 10 year financial forecasts for both OPEX and CAPEX budgets.

Council uses the following strategy:

- Assign realistic timing to projects given the resources available under Councils current funding sources and in relation to impacts in other Asset Management Plans
- Optimise timing of projects
- Generate consistent budgeting philosophies across all Council divisions
- Align expenditure with growth predictions

Consultation on the final 10 year financial forecast has been carried out via the LTP process.

#### 9.1.1 IMPLICATIONS OF CHANGES BETWEEN DRAFT AND FINAL BUDGETS

The following table outlines the changes between the draft and final budgets and their expected implications.

Project	CAPEX/OPEX	Change version	from	draft	Implications change	of
Rates	OPEX					
Depreciation						
Interest						
Overheads						
Development	OPEX					
contributions						
Loans	CAPEX					
Reserves						
Capital contributions						
Other income						

Table 9-1: Potential Implications of Final 10 Year Financial Forecast



# 9.2 Funding of Expenditure

#### 9.2.1 FUNDING STRATEGY

The focus of this AMP is to identify the optimum (lowest lifecycle) cost for the wastewater and to identify the cost for each asset group necessary to produce the desired level of service. How this cash flow will be funded is outlined in Council's long term financial strategy.

Current funding sources available for wastewater include:

- Rates income generated by the collection of general, separate and differential rates.
- One off capital contribution contributions made by individual developers for projects that are of particular benefit to them that are being constructed by TDC
- Development Contributions contributions made by developers under the Local Government Act 2002.
- Private (developer) funded works projects completely built and funded by developers where ownership is handed over to TDC on completion (vested assets).
- Connection Fees
- Interest on general funds.
- Fees and charges (ref Annual Plan for current Fees & Charges).

#### 9.2.2 ALLOCATION OF FUNDS

The process of allocating funds is generally based on:

- Maintenance and operations are funded from General Rates.
- Renewal works are funded by Depreciation. Depreciation is calculated using either the straight line or the diminishing value method to allocate their cost or revalued amounts, net of their residual values, over their useful lives.
- New Works are funded by either or a combination of Development Contributions, Loans, Individual Contributions (e.g. underground power) and Depreciation (if it has not all been used for Renewal Works).

The funding strategy can be found within the Long Term Plan.

### 9.3 Historical and Forecast Expenditure

Detailed historic expenditure for each asset group is included within the lifecycle section for that asset. Budgeted wastewater expenditure for the next 10 years is summarised on the following pages. The capital expenditure due to changes in demand is documented in section 6.5.2.

The AMP group is collectively working through the Waugh report recommendations, particularly the 0 and 1 scores, to bring all AMPS up to the core level. Any other recommendations not completed during the updated AMP process cycle are added to the Improvement plan with dates etc. which can be monitored.



#### 9.3.1 OPEX: OPERATING AND MAINTENANCE EXPENDITURE

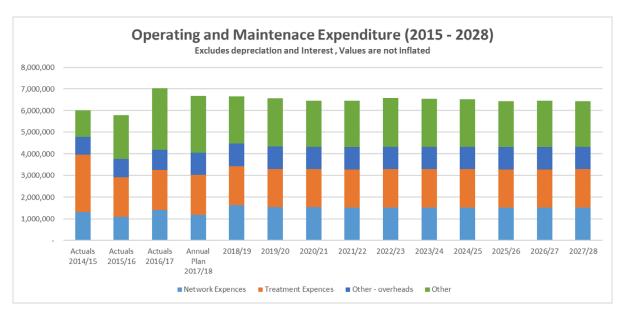


Figure 9-1: Operating and Maintenance Expenditure

Operation and maintenance costs average approximately \$5.4M/year (uninflated) for the next 30 years. This is similar to the average of last 8 years.

The maintenance is carried out by contractors who are appointed in accordance with Council's procurement policy.

Refer to Objective file reference # A319730 for spread sheet detailing how the operational and maintenance cost have been determined.

### 9.3.2 OPEX: INCOME

Operational income is generated from the sale of haylage from the Rakaunui Road and View Road sites.

### 9.3.3 CAPEX: RENEWAL EXPENDITURE



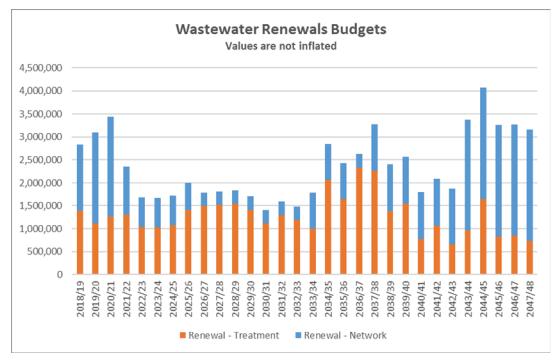


Figure 9-2: Renewals Expenditure

Renewals include any items where an existing asset is replaced for example pumps or manhole rehabilitation etc. Renewal costs fluctuate year to year as assets with different expected lives reach the end of their useful lives and need renewing or replacing.

Generally, the timing of renewal for an asset is based on assessment as the asset is nearing the end of its useful life. Loss in service potential is calculated by straight-line depreciation with the exception of land which is not depreciated. The depreciation rates are applied at a component level and are dependant on the remaining useful life of each component. The total useful lives have been updated and are assumed as follows as per Asset Valuation report (August 2010).

Component	Useful Life (years)					
Manholes	80					
Lamp holes	80 65 25 20					
Pipe – Asbestos Concrete	80 80 65 25 20 100 80					
Pumps	30 30 55 25 20 100					
Valves	20					
Wet wells and Storage	100					
Chambers						
Pipe – PVC	80					
Pipe - Concrete	80					
Control Equipment	15					
Telemetry Equipment	15					

**Table 9-2: Wastewater Asset Useful Lives** 

A summary of the depreciation of wastewater assets is presented in the Taupo District Council Annual Report.

The renewal plan section of the scheme appendices outlines renewals required for each scheme. Refer to project sheets.



#### 9.3.4 CAPEX: NEW WORKS EXPENDITURE

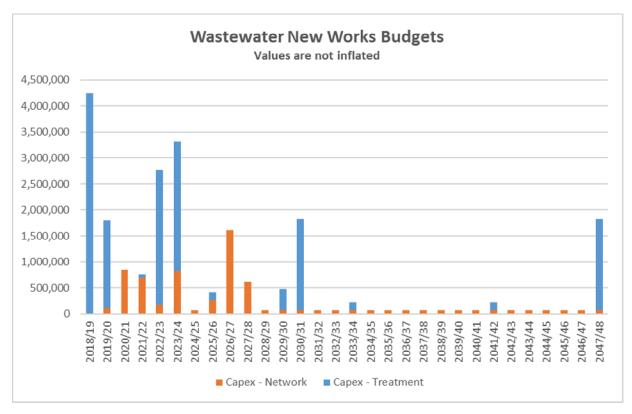


Figure 9-3: New Works Expenditure

New works expenditure is governed by works required to met resource consent requirements and growth. Structure Planning documents have been and will continue to be used to support the assessment of future expenditure.

Peaks in years 2016, 2017 and 2018 are due to the WWTP upgrade and the number of resource consent renewals that are required over this time period. The increase in 2020, 2021 and 2022 is the start of the reticulation projects on the Eastern Trunk wastewater line.

#### 9.3.5 CAPEX: DISPOSAL

The Waitahanui wastewater treatment plant is no longer in use and assets that could not be reallocated have been disposed of. There are no forecast asset disposal for wastewater at this time.

### 9.3.6 EXPENDITURE LINKAGES TO LEVEL OF SERVICE

The linkage to the level of service for each project is detailed on the individual project sheet.



# 9.4 Total Expenditure and Funding

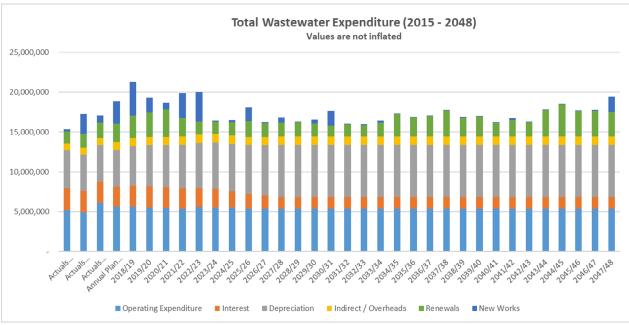


Figure 9-4: Total Expenditure

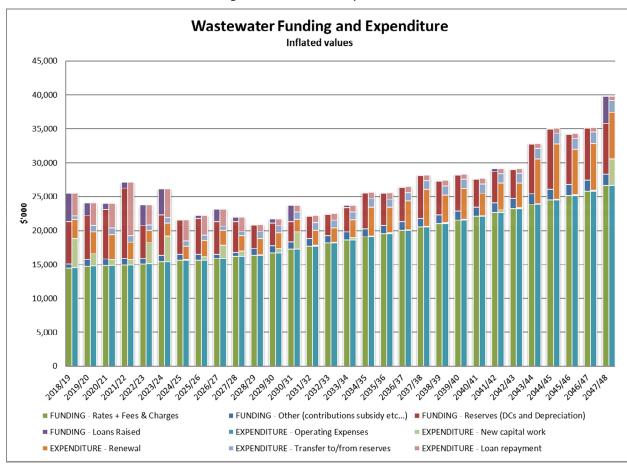


Figure 9-5: Wastewater Funding and Expenditure (\$,000)



#### 9.5 Valuation of Wastewater Assets

Wastewater assets provide a continuing service to the community and are not generally regarded as tradable. The cost to replace an asset with the Modern Equivalent Asset (MEA) is used as a basis to determine replacement value. This AMP is being updated with the latest Asset valuations of August 2017.

Refer to Section 4 (Asset Data), for a summary of the valuation of wastewater assets. A full valuation report is available on request.

## 9.6 Financial Assumptions

The following financial assumptions have been made. Further information can be found in the LTP document.

- Asset Revaluations completed 2014/15 have been used as the basis for asset values and have been inflation adjusted. The next revaluation will be in 2017/18.
- Development Contributions Income is assumed to eventuate as predicted.
- Investment Returns eventuate as predicted.
- Interest Rate on borrowings remains as predicted within the financial model.
- Expenditure of capital projects occurs and estimated debt levels are as predicted.
- No allowance has been made for inflation adjustment within this AMP. The source of funds for the future replacement of significant assets is stated in the revenue and Financing Policy.
- The useful lives of significant assets are as per the accounting policies documented in the LTP. Depreciation is charged at 50% for the first year and 100% in subsequent years.
- Development Contributions will continue to be collected.
- Assume that the revenue received from Rates is as per expected.



### 9.7 Financial Confidence Levels

The confidence in the asset data used as a basis for the financial forecasts has been assessed using the following grading system from the International Infrastructure Management Manual – Australia/New Zealand Edition, April 2000.

Confidence Grade	General Meaning								
Α	Highly reliable.								
	Data based on sound records, procedure, investigation								
	and analysis, documented properly and recognised as								
	the best method of assessment								
В	Reliable.								
	Data based on sound records, procedures, investigation								
	and analysis, documented properly but has minor								
	shortcomings, for example the data are old, some								
	documentation is missing, and reliance is placed on								
	unconfirmed reports or some extrapolation.								
С	Uncertain								
	Data based on sound records, procedure, investigation								
	and analysis which is incomplete or unsupported, or								
	extrapolated from a limited sample for which grade A or								
	B data are available								
D	Very Uncertain.								
	Data based on unconfirmed verbal reports and/or								
	cursory inspection and analysis.								

**Table 9-3: Confidence Grading Table** 

The confidence level is B+ overall. The financial cost within the first 3 years is seen as reliable with reliability decreasing with time. Also reliability depends on the phase of project with reliability increasing as project moves from scoping to construction.

Scoping		
Investigation	Increasing	
Design	Reliability	
Construction	7	,



Table 9-4: Financial Table (inflated) for the 30 Years 2018-2048 (\$,000)

	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Operating Income	2020, 25	2023, 20						2020, 20	2020, 27	2027,20	1010, 10	2023,00	2000,02	2002,02	
General rates	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Targeted rates	-13,111	-13,339	-13,434	-13,478	-13,617	-13,927	-14,072	-14,038	-14,220	-14,506	-14,875	-15,242	-15,714	-16,132	-16,508
Capital subsidies	0	0	0	0	-		0	0	0	0	0	-	0	0	0
Development and/or financial contributions	-616	-1,011	-983	-930	-797	-853	-797	-797	-611	-611	-628	-645	-663	-682	-701
Vested assets	-602	-736	-758	-723	-598	-634	-629	-709	-527	-525	-540	-555	-570	-586	-603
Fees and charges	-1,370	-1,399	-1,432	-1,466	-1,502	-1,540	-1,580	-1,621	-1,664	-1,711	-1,759	-1,808	-1,859	-1,911	-1,964
Total Income	-15,699	-16,485	-16,606	-16,598	-16,514	-16,953	-17,078	-17,165	-17,023	-17,352	-17,802	-18,250	-18,806	-19,310	-19,776
	,	10,100	,	.0,000	,	,	,	,	,	,	,	,	.0,000	,	,,,,,
Operating Expenses															
Network Expenses	1,647	1,576	1,613	1,630	1,669	1,710	1,754	1,800	1,848	1,901	1,955	2,009	2,066	2,123	2,183
Treatment Expenses	1,789	1,835	1,846	1,890	1,969	2,017	2,069	2,087	2,143	2,243	2,305	2,370	2,436	2,505	2,575
Other Operating expenses	2,230	2,293	2,273	2,339	2,500	2,520	2,575	2,573	2,654	2,671	2,696	2,772	2,850	2,929	3,011
Interest	2,587	2,528	2,383	2,120	1,854	1,820	1,637	1,380	1,190	1,134	1,176	1,145	1,168	1,178	1,136
Depreciation	4,978	5,188	5,341	5,492	5,655	5,856	6,053	6,227	6,420	6,621	6,808	7,012	7,263	7,467	7,676
Overheads	1,314	1,345	1,410	1,473	1,506	1,542	1,563	1,591	1,629	1,647	1,693	1,741	1,789	1,839	1,891
Total Expenses	14,546	14,764	14,866	14,944	15,152	15,466	15,651	15,658	15,885	16,217	16,634	17,049	17,572	18,042	18,472
Net Deficit (Surplus) of Operations	-1,153	-1,721	-1,740	-1,653	-1,362	-1,487	-1,427	-1,506	-1,138	-1,135	-1,168	-1,200	-1,234	-1,268	-1,304
, .	.,,.55	.,	.,	.,	.,	1,107	.,,	.,000	.,	.,	.,	.,	.,	.,	.,,,,,,
Funded by:															
Operating deficit (surplus) from/to reserves	-551	-985	-983	-930	-764	-853	-797	-797	-611	-611	-628	-645	-663	-682	-701
Recognition of vested assets	-602	-736	-758	-723	-598	-634	-629	-709	-527	-525	-540	-555	-570	-586	-603
Depreciation not funded	0	0	0	0	0	0	023	0	0	0	0	0	0	0	-005
Total Funding	-1,153	-1,721	-1,741	-1,653	-1,362	-1,487	-1,426	-1,506	-1,138	-1,136	-1,168	-1,200	-1,234	-1,268	-1,304
Total Funding	-1,155	-1,721	-1,741	-1,000	-1,302	-1,407	-1,420	-1,500	-1,136	-1,130	-1,100	-1,200	-1,234	-1,200	-1,304
Network Renewals	1,440	2,040	2,297	1,122	710	727	746	706	359	370	380	391	402	413	424
Treatment Renewals	1,399	1,136	1,315	1,411	1,135	1,155	1,239	1,664	1,824	1,900	1,986	1,868	1,511	1,810	1,705
Total Renewals	2,839	3,176	3,613	2,534	1,133	1,133	1,985	2,370	2,183	2,269	2,366	2,259	1,912	2,223	2,129
Total Nellewals	2,633	3,170	3,013	2,334	1,044	1,002	1,363	2,370	2,103	2,203	2,300	2,239	1,912	2,223	2,123
Network New Capital															
Taupo wastewater Control gate bridge siphon	0	0	105	591	0	0	0	0	0	0	0	0	0	0	0
	U	U	103	391	U	U	U	U	U	U	U	U	U	U	U
Taupo wastewater Eastern trunk main capacity upgrade	0	0	0	0	0	0	0	178	1 270	0	0	0	0	0	0
(stage 1)	U	U	U	U	U	U	U	1/8	1,279	U	U	U	U	U	U
Taupo wastewater Eastern trunk main capacity upgrade	0	0	0	0	0	0	0	0	73	677	0	0	0	0	0
(stage 2)	0	-		0	-	0	0			677 0	0	-	0	0	0
Taupo wastewater Southern trunk main upgrade (stage 1)	0	103	787 0	0		-	0	0	0	0	0	0	0	0	-
Taupo wastewater Southern trunk main upgrade (stage 2)	0	0	0	0	110	845 0	0	59	524	0	0	0	0	0	0
Taupo wastewater Southern trunk main upgrade (stage 3)	-		0	-			-		-	-			-	-	-
Taupo wastewater waitahanui septic tank replacement  Total Network Capital	0	0	-	161	77	79	81	83	85	88	90	93	95	98	101
Total Network Capital	0	103	892	752	187	924	81	320	1,961	764	90	93	95	98	101
Treatment New Capital															
· ·	0	0	0	54	385	0	0	0	0	0	0	0	0	0	0
Atiamuri wastewater TP Upgrade District wide FOG reception facility extension	0	0	0	0	303	0	0	178	0	0	0	0	0	0	0
District wide POG reception facility extension  Districtwide water compliance reporting software	30	0	0	0	U	U	0	0	0	0	0		0	0	0
Districtwide water IT Server purchase	0	0	0	16	0	0	0	0	0	0	0		0	0	0
·	2,200	0	0	0	-	-	0	0	0	0	0		0	0	0
Kinloch wastewater land disposal system			0	0			0	-		-	-		0	0	
Kinloch wastewater TP balance tank	100	1,743						0	0	0	0	-	0	0	0
Kinloch wastewater TP capacity upgrade	0	0	0	0	275	2,818	0	0	0	0	0	0	U	U	0
Motutere wastewater TP capacity upgrade. Moved outside															
of year 3 due to project uncertaintly.	100	0	0	0		0	0	0	0	0	0	0	0	0	0
Omori wasteater oxiation pond (Pukawa) fencing	25	0	0	0		0	0	0	0	0	0	-	0	0	0
Turangi wastewater - Balance Pond	1,800	0	0	0			0	0	0	0	0		0	0	0
Turangi wastewater - Disposal system improvement	0	0	0	0	-	0	0	0	0	0	0		0	0	0
Turangi wastewater - Pond Remediation	0	0	0	0	1,100	0	0	0	0	0	0	0	0	0	0
Taupo WWTP - Primary Clarifier 3	0	0	0	0			0	0	0	0	0		2,382	0	0
Taupo WWTP - Primary Clarifier 4	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Taupo wastewater - View Road land disposal system															
expansion	0	0	0	0	0	0	0	0	0	0	0		0	0	0
Total Treatment New Capital	4,255	1,743	0	70	2,860	2,818	0		0	0	0		2,382	0	0
Total New Capital	4,255	1,845	892	822	3,047	3,742	81	498	1,961	764	90	622	2,477	98	101
Total Capex & Renewals	7,094	5,021	4,504	3,355	4,891	5,623	2,066	2,868	4,144	3,034	2,456	2,881	4,390	2,321	2,230
Funded by:							_								
Loans Raised	4,255	1,845	892	822	3,047	3,742	81	498	1,961	764	90		2,477	98	101
Less Loan Repayments	-3,303	-3,324	-3,708	-7,839	-2,952	-4,187	-3,070	-2,939	-2,571	-2,143	-1,082	-1,042	-1,026	-1,084	-1,044
Development and/or financial contributions	0		0	0		0	0	0	0	0	0		0	0	0
Transfer from reserve(s)	6,142	6,500	7,320	10,373	4,796	6,069	5,055	5,308	4,754	4,412	3,448	3,302	2,938	3,307	3,173
Total Funding	7,094	5,021	4,504	3,355	4,891	5,623	2,066	2,868	4,144	3,034	2,456	2,881	4,390	2,321	2,230

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	2022/24	2024/25	2025/20	2026/27	2027/20	2020/20	2020/40	2040/44	2041/42	2042/42	2042/44	2044/45	2045 /46	2046/47	2047/4
Operating Income	2033/34	2034/35	2035/36	2036/37	2037/38	2038/39	2039/40	2040/41	2041/42	2042/43	2043/44	2044/45	2045/46	2046/47	2047/4
General rates	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Targeted rates	-16,907	-17,315	-17,733	-18,164	-18,611	-19,072	-19,548	-20,041	-20,561	-21,092	-21,633	-22,190	-22,766	-23,359	-24,14
Capital subsidies	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Development and/or financial contributions	-721	-741	-762	-783	-805	-827	-850	-874	-899	-924	-950	-976	-1,004	-1,032	-1,06
Vested assets	-620	-637	-655	-673	-692	-712	-731	-752	-773	-795	-817	-840	-863	-887	-91
Fees and charges	-2,019	-2,076	-2,134	-2,193	-2,255	-2,318	-2,383	-2,450	-2,518	-2,589	-2,661	-2,736	-2,812	-2,891	-2,97
Total Income	-20,267	-20,769	-21,283	-21,814	-22,362	-22,929	-23,513	-24,117	-24,751	-25,399	-26,060	-26,742	-27,445	-28,170	-29,08
Operating Evanges															
Operating Expenses	2,244	2,307	2,372	2,438	2,506	2,576	2,648	2,723	2,799	2,877	2,958	3,041	3,126	3,213	3,30
Network Expenses Treatment Expenses	2,647	2,307	2,372	2,436	2,956	3,039	3,124	3,211	3,301	3,394	3,489	3,586	3,687	3,790	3,89
Other Operating expenses	3,096	3,182	3,271	3,363	3,457	3,554	3,654	3,756	3,861	3,969	4,080	4,195	4,312	4,433	4,55
Interest	1,100	1,065	1,027	991	957	924	892	862	839	817	791	765	741	718	78
Depreciation	7,896	8,117	8,345	8,578	8,819	9,066	9,320	9,581	9,855	10,131	10,414	10,706	11,006	11,314	11,71
Overheads	1,944	1,998	2,054	2,112	2,171	2,232	2,294	2,358	2,424	2,492	2,562	2,634	2,708	2,783	2,86
Total Expenses	18,926	19,391	19,866	20,358	20,865	21,390	21,931	22,490	23,079	23,680	24,294	24,926	25,578	26,251	27,112
Net Deficit (Surplus) of Operations	-1,340	-1,378	-1,416	-1,456	-1,497	-1,539	-1,582	-1,626	-1,672	-1,719	-1,767	-1,816	-1,867	-1,919	-1,97
Funded by: Operating deficit (surplus) from/to reserves	-721	-741	-762	-783	-805	-827	-850	-874	-899	-924	-950	-976	-1,004	-1,032	-1,06
Recognition of vested assets	-620	-637	-655	-673	-692	-712	-731	-752	-773	-795	-817	-840	-863	-887	-91
Depreciation not funded	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Total Funding	-1,340	-1,378	-1,416	-1,456	-1,497	-1,539	-1,582	-1,626	-1,672	-1,719	-1,767	-1,816	-1,867	-1,919	-1,97
Notes de Processida	4.476	4 200	4 242	474	4 600	4.740	4.700	4 020	4.004	2 222	4.707	4.050	4.005	F 42F	F 27
Network Renewals	1,176	1,209	1,242	474	1,693	1,740	1,789	1,839	1,891	2,323	4,727	4,859	4,995	5,135	5,27
Treatment Renewals	1,478	3,125	2,567	3,750	3,729	2,350	2,692	1,399	1,958	1,238	1,868	3,291	1,715	1,799	1,59
Total Renewals	2,654	4,333	3,809	4,224	5,421	4,090	4,481	3,238	3,848	3,561	6,594	8,150	6,710	6,934	6,87
Network New Capital															
Acacia Bay Wastewater Operations equipment renewals	131	270	27	17	197	23	50	96	162	24	27	41	34	45	3:
Atiamuri Wastewater Operations equipment renewals	0	0	0	0	0	0	123	0	0	0	5	0	0	0	
Atiamuri wastewater TP Upgrade	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
District wide FOG reception facility extension	222	0	0	0	0	0	0	0	277	0	0	0	0	0	
District wide Sewer Manhole Restoration	74	76	78	80	83	85	87	90	92	95	97	100	103	106	10
District wide sewer renewals (not allocated)	104	106	109	112	116	119	122	126	129	133	136	140	144	148	15
District wide WW Pump staiton renewals	259	266	273	281	289	297	305	314	323	332	341	351	360	371	38
Total Network Capital	789	719	488	491	684	524	688	626	983	584	607	632	641	670	67
Treatment New Capital															
District wide WWPS Electrical and Telemetry	0	0	0	0	0	0	0	0	0	379	390	401	412	423	43.
Districtwide water compliance reporting software	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Districtwide water IT Server purchase	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Districtwide water IT Server renewal	22	0	0	24	0	0	26	0	0	28	0	0	31	0	
Kinloch wastewater land disposal system	0		0	0	0	0	0	0	0	0	0	0	0	0	
Kinloch Wastewater Operations equipment renewals	3		11	88	266	117	160	37	56	23	14	96	35	30	22
Kinloch wastewater TP balance tank	0	-	0	0	0	0	0	0	0	0	0	0	0	0	
Kinloch wastewater TP capacity upgrade	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-
Mangakino Wastewater Operations equipment renewals	9		152	133	168	14	11	50	23	12	17	17	13	23	5
Mangakino wastewater sewer Renewals  Motuoapa Wastewater Operations equipment renewals	739 46	760 14	781 48	0 85	0 182	5	0 25	0 41	0 21	0 64	0 13	0 64	0 64	0 37	
Motutere Wastewater Operations equipment renewals	32		48 82	68	21	17	18	34	19	9	28	5	28	12	1
Motutere wastewater TP capacity upgrade. Moved outside of	52	13	02	08	21	17	10	54	19	9	28	5	28	12	1
year 3 due to project uncertaintly.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Omori wasteater oxiation pond (Pukawa) fencing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Omori wastewater AC rising mains renewals	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Total Treatment New Capital	851	1,085	1,075	399	636	154	240	162	119	516	463	583	581	527	73:
Total New Capital	1,640	1,804	1,563	890	1,320	678	929	788	1,102	1,099	1,070	1,214	1,223	1,196	1,400
Total Capex & Renewals	4,293	6,138	5,372	5,114	6,741	4,767	5,409	4,026	4,950	4,660	7,665	9,364	7,933	8,130	8,27
Funded by:															
Loans Raised	325	106	109	112	116	119	122	126	406	133	136	140	144	148	3,96
Less Loan Repayments	-1,007	-979	-944	-911	-879	-849	-819	-791	-765	-750	-726	-702	-680	-658	-63
Development and/or financial contributions	-1,007	-979	-944	-911	-8/9	-849	-819	-791	-765	-750	-726	-702	080-	058	-03
Transfer from reserve(s)	3,660	5,313	4,754	5,135	6,300	4,938	5,300	4,029	4,613	4,311	7,320	8,852	7,390	7,592	7,50
Transfer from reserve(s)															

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